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Israel Corporation Ltd.

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**Form 121
Public**

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To:
The Securities Authority
www.isa.gov.il

To:
The Tel Aviv Stock Exchange
www.tase.co.il

Immediate Report

The Event: ICL - Investors Conference

Attached is an immediate report of Israel Chemicals Ltd.

The Company is not a shell company as defined in the Stock Exchange Regulations.

The date when the event first became known to the corporation: June 22, 2017

Time: 13:30

Name of report authorized signatory and name of authorized signatory electronic signatory: Maya Alcheh-Kaplan

Position: Vice President, General Counsel and Company's Secretary

Signing Date: June 22, 2017

Name of Electronic Reporter: Maya Alcheh-Kaplan. Position: Vice President, General Counsel and Company's Secretary. Address: Aranha 23, Millennium Tower. Tel Aviv 61204. Phone – 03-6844517 Fax: 03-6844587.

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KEY HIGHLIGHTS FROM ICL INVESTOR CONFERENCE

- At TASE investor day for the Israeli market, ICL's management indicated the possibility of additional divestments of non-synergetic holdings and the formulation of its future strategy -

Tel Aviv, Israel, June 22, 2017 – ICL (NYSE & TASE:ICL), a leading global specialty minerals and specialty chemicals company, announced today, at an Investor Day held by the Company for the Israeli market at the Tel Aviv Stock Exchange, that it is exploring various opportunities to divest subsidiaries and/or assets that have a low synergy profile to ICL's mineral chain or portfolio for approximately \$500 million or more as part of the Company's plan, among others, to create available sources of financing for further investments, inasmuch as such investments are decided upon, as well as to reduce the Company's current leverage level.

Leading the speakers at the Company's Investor Day was ICL Chairman, Johanan Locker, who revealed that its Board of Directors is currently formulating a new strategy to guide the future plans and operations of the company, as well as its leverage levels, growing the Company's Specialty Solutions division and further strengthening the competitiveness of the Company's commodity assets.

ICL's Acting CEO, Asher Grinbaum, discussed the strategic importance of ICL's Dead Sea operations as well as the Company's other competitive advantages, including its broad innovation capabilities. He also emphasized the importance of ICL's efforts to diversify its operations and achieve a proper balance between its commodities and specialties businesses, especially in light of current conditions in the commodities markets.

Among other management addressing the conference were Kobi Altman, ICL's CFO, who reviewed the Company's successful efficiency gains through operational excellence initiatives and cost-reduction efforts, resulting in a reduction in cost per tonne, as well as its strict Capex management and its strong free cash flow generation – necessary in order to remain competitive in a challenging business environment.

The investor presentation follows this announcement and can be also viewed on the Company's website at www.icl-group.com.

##

About ICL

ICL is a global manufacturer of products based on specialty minerals that fulfill humanity's essential needs primarily in three markets: agriculture, food and engineered materials. ICL shares are dual listed on the New York Stock Exchange and the Tel Aviv Stock Exchange (NYSE and TASE: ICL). The company employs approximately 13,000 people worldwide, and its sales in 2016 totaled US\$5.4 billion. For more information, visit the company's website at www.icl-group.com.



Where needs take us

ICL Israeli Investor Day

Tel Aviv

June 22nd, 2017



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These forward-looking statements and projections are not guarantees of future performance and are subject to a number of assumptions, risks, projections and uncertainties, many of which are beyond the Company’s control, which could cause actual results, performance or achievements to differ materially from those described in or implied by such statements or projections. Because such statements deal with future events and are based on ICL’s current expectations, they could be impacted or be subject to various risks and uncertainties, including those discussed in the “Risk Factors” section and elsewhere in our Annual Report on Form 20-F for the year ended December 31, 2016, and in subsequent filings with the Tel Aviv Securities Exchange (TASE) and/or the U.S. Securities and Exchange Commission (SEC). Although the Company believes that the expectations reflected in such forward-looking statements are based on reasonable assumptions, it can provide no assurance that expectations will be achieved. Except as otherwise required by law, ICL disclaims any intention or obligation to update or revise any forward-looking statements, which speak only as of the date hereof, whether as a result of new information, future events or circumstances or otherwise. Readers, listeners and viewers are cautioned to consider these risks and uncertainties and to not place undue reliance on such information.

Certain market and/or industry data used in this Presentation were obtained from internal estimates and studies, where appropriate, as well as from market research and publicly available information. Such information may include data obtained from sources believed to be reliable, however ICL disclaims the accuracy and completeness of such information which is not guaranteed. Internal estimates and studies, which we believe to be reliable, have not been independently verified. We cannot assure that such data is accurate or complete.

Included in this presentation are certain non-GAAP financial measures, such as Adjusted Operating income and Adjusted Net income, designed to complement the financial information presented in accordance with GAAP because management believes such measures are useful to investors. These non-GAAP financial measures should be considered only as supplemental to, and not superior to, financial measures provided in accordance with GAAP. Please refer to our Annual Report on Form 20-F for the year ended December 31, 2016 filed with TASE and the SEC for a reconciliation of the non-GAAP financial measures included in this presentation to the most directly comparable financial measures prepared in accordance with GAAP.

2016 SALES

\$5,363m

2016 FREE CASH FLOW

\$346m

EMPLOYEES – DEC 2016

13,414 

MARKET CAP (June 20)

\$5.7bn



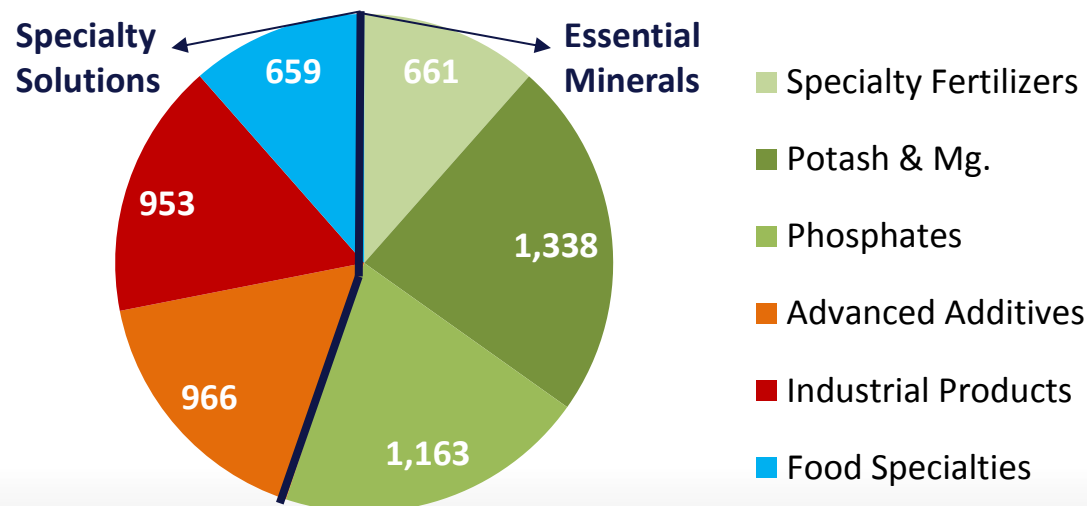
2016 ADJUSTED OPERATING INCOME

\$582m

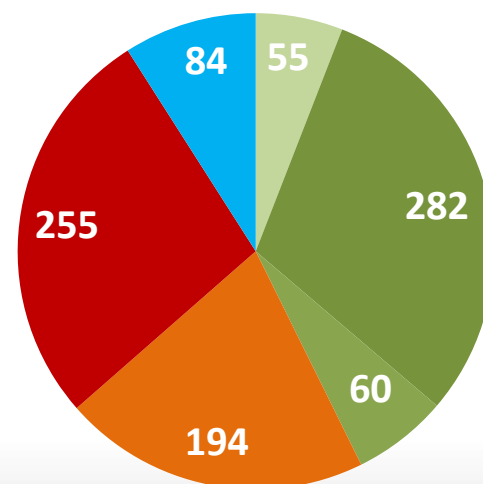
2016 DIVIDEND YIELD

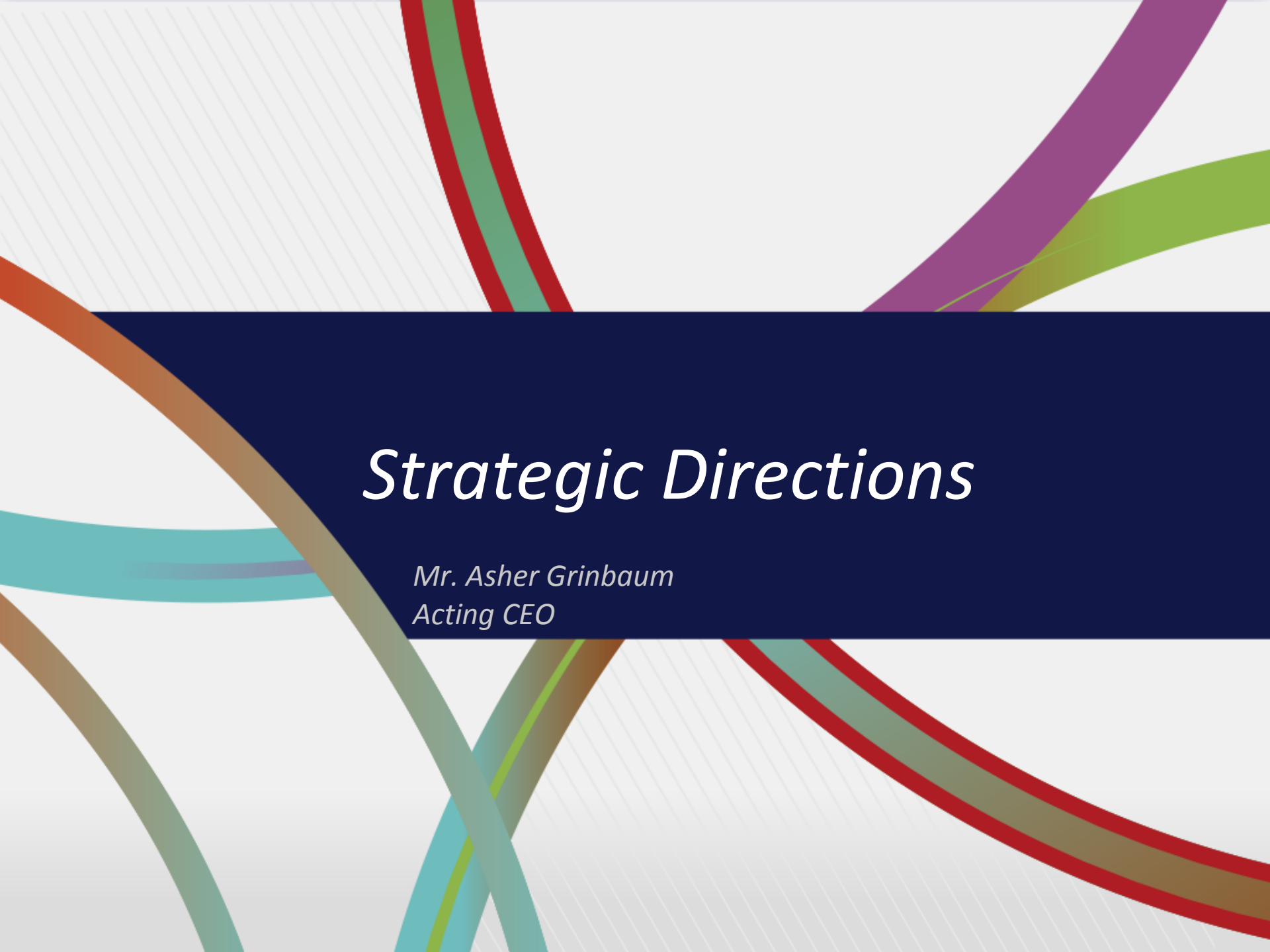
4.27%

2016 SALES BY BUSINESS LINE (US\$ M)



2016 OPERATING INCOME BY BUSINESS LINE (US\$ M)



The background features several thick, curved lines in red, green, purple, orange, and teal that sweep across the frame. A solid dark blue horizontal band runs across the middle, serving as a backdrop for the text.

Strategic Directions

*Mr. Asher Grinbaum
Acting CEO*











Stable & Diversified Assets



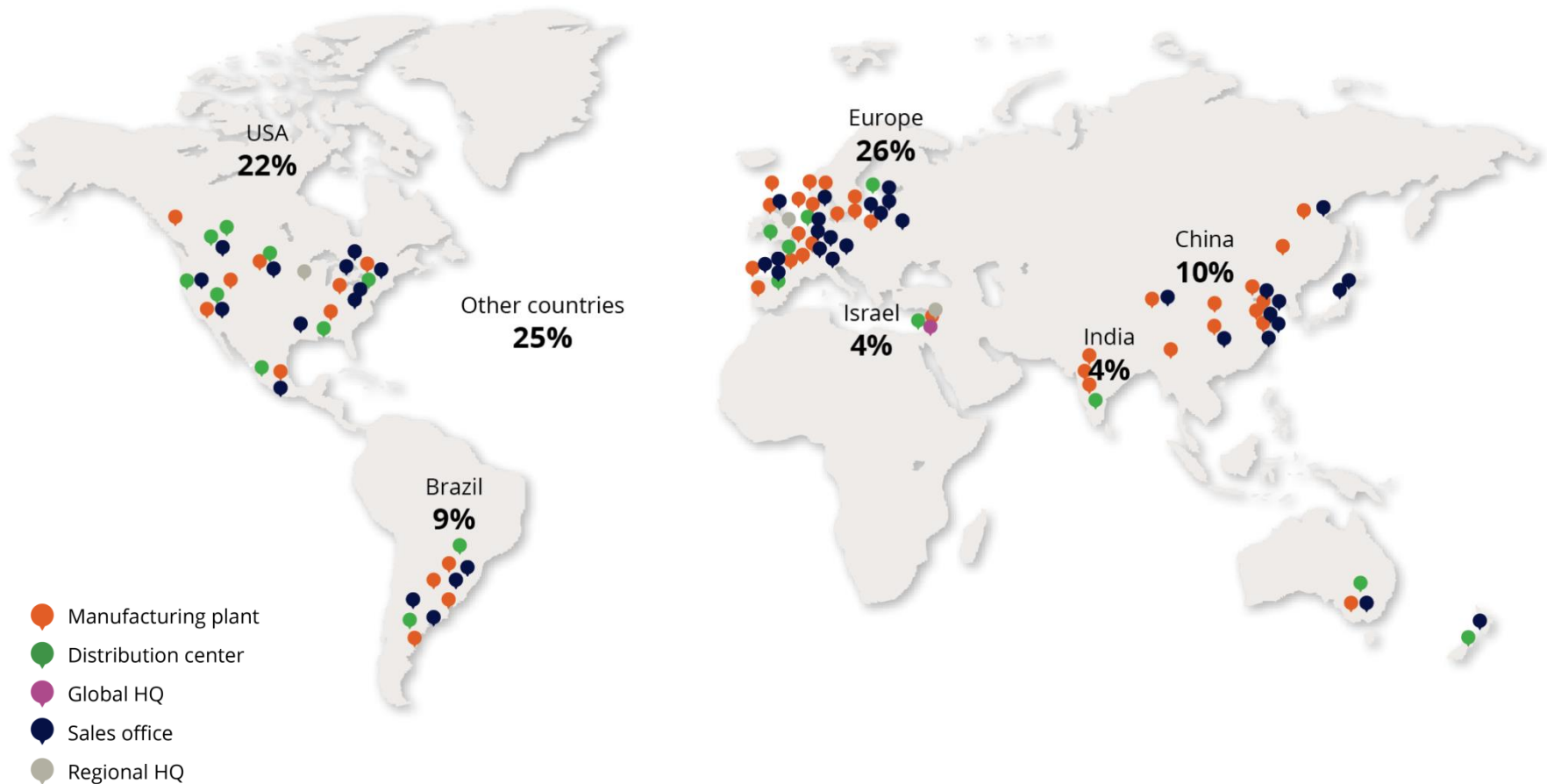
Essential
Minerals

Specialty
Solutions



















Asher Grinbaum,
Acting CEO
42 years in ICL



Kobi Altman,
CFO
2 years in ICL



Charles Weidhas,
COO
10 years in ICL



Ofer Lifshitz,
President,
ICL Essential
Minerals
21 years in ICL



Rani Loebenstein,
SVP, Global CR
3 years in ICL



Yakir Menashe,
EVP Global HR
11 years in ICL



Lisa Haimovits,
SVP General
Counsel &
Company
Secretary
8 years in ICL



Eli Glazer,
President,
ICL Specialty
Solutions
34 years in ICL



Hezi Israel,
EVP BD &
Strategy
10 years in ICL

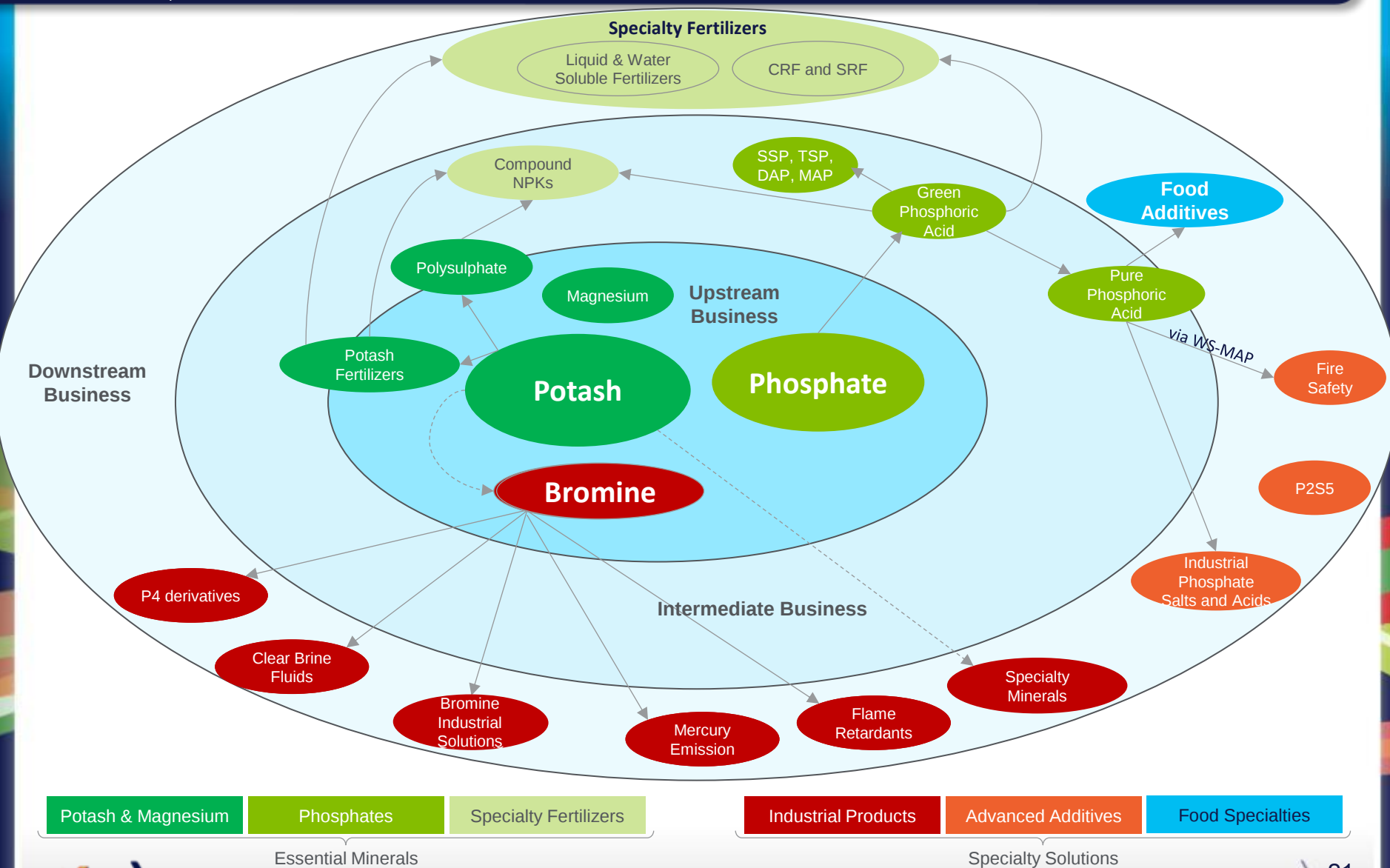


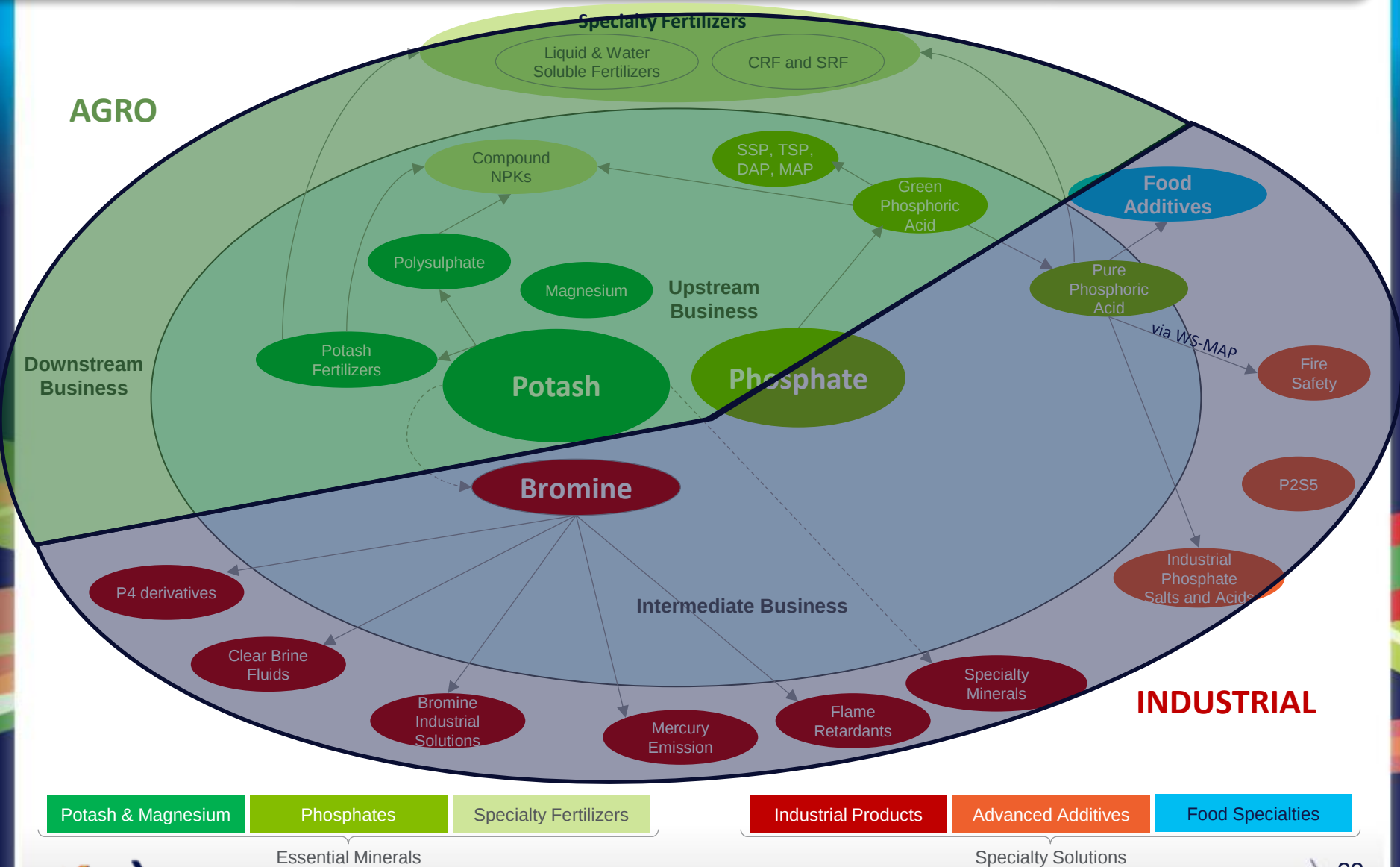


The background features several thick, curved lines in red, green, purple, orange, and teal that sweep across the frame. A solid dark blue horizontal band runs across the middle, serving as a backdrop for the title and speaker information. The overall aesthetic is modern and dynamic.

Financial Overview

Kobi Altman
CFO



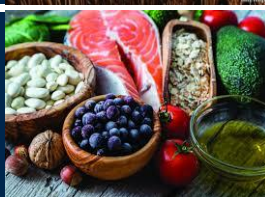


ICL Portfolio

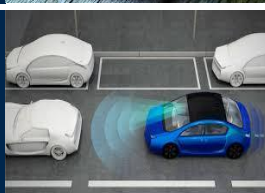
Need for intensive food production



Changes in Food consumption behavior



High-Tech Growth



Ensuring access to affordable, sustainable and modern energy



Regulations to protect the environment



Potash

Phosphate

Specialty Fertilizers

Food Ingredients

Organic whey

Bromine Flame Retardants

Phosphorus Flame Retardants

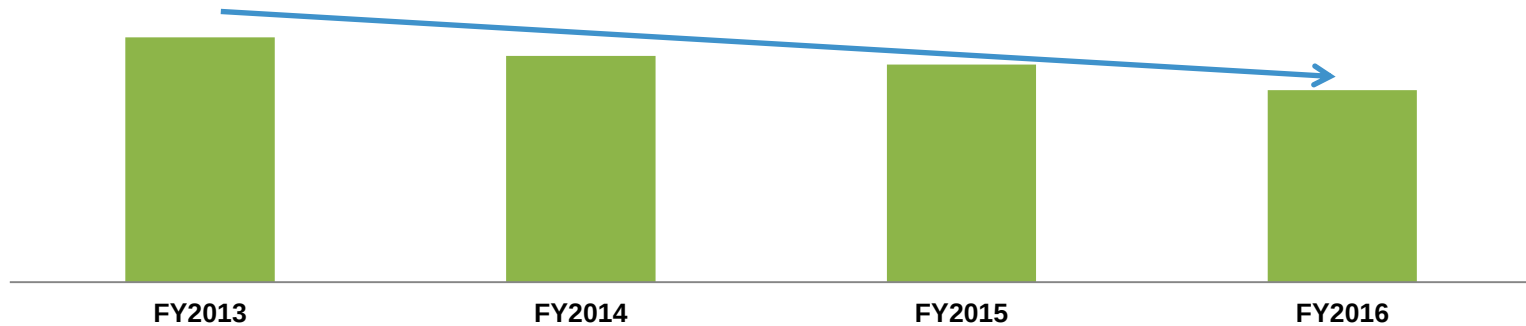
Electrolytes for Bromine Flow battery

Merquel

Biocides



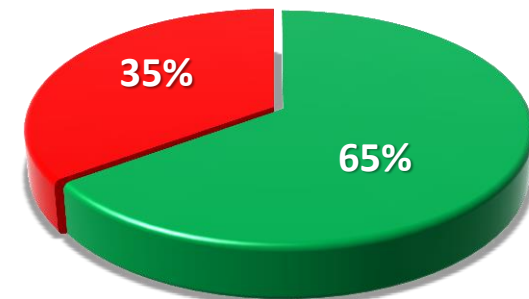
Cost per tonne reduction



Efficiency gains contribution breakdown



2016 vs. 2015 cost/tonne reduction breakdown

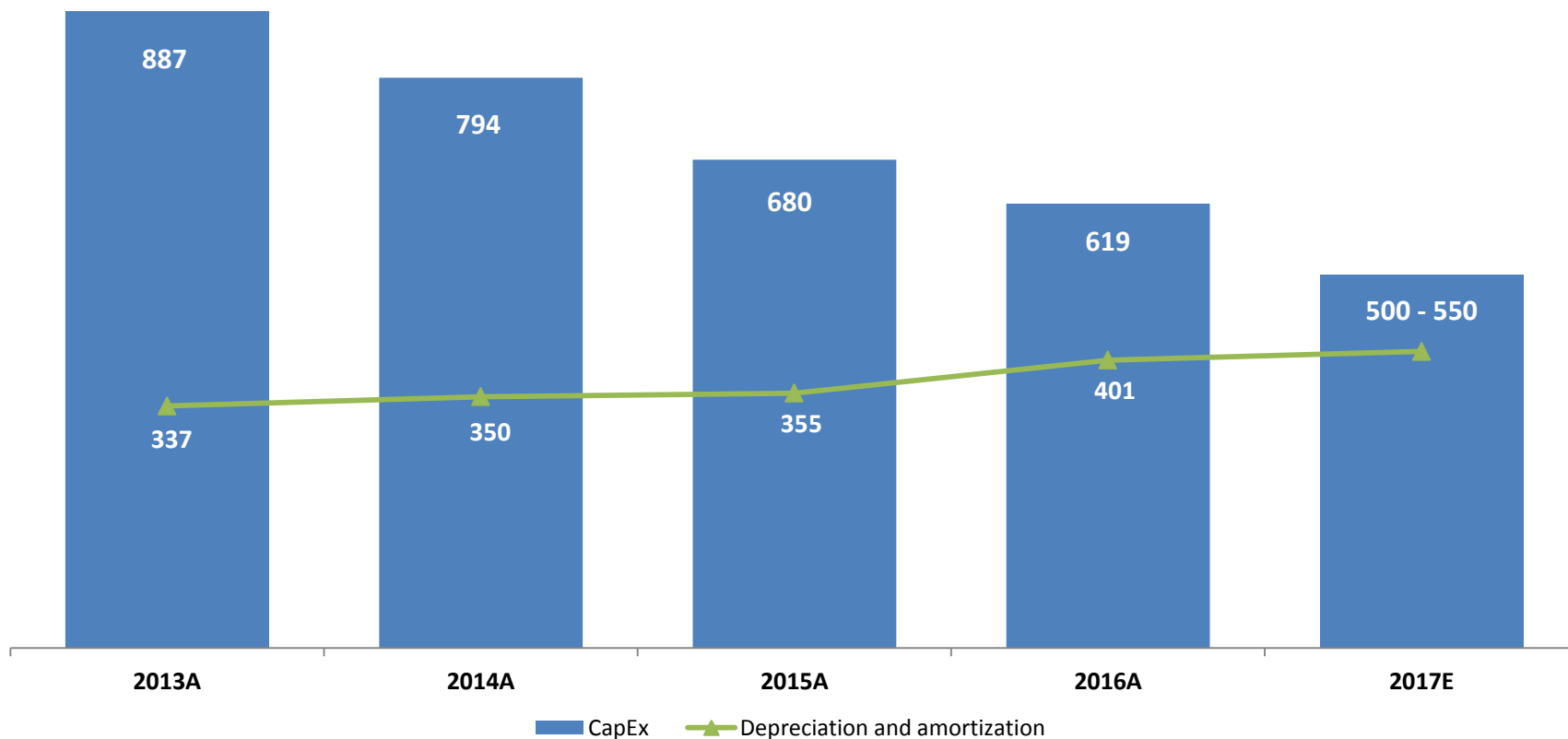


ICL initiatives

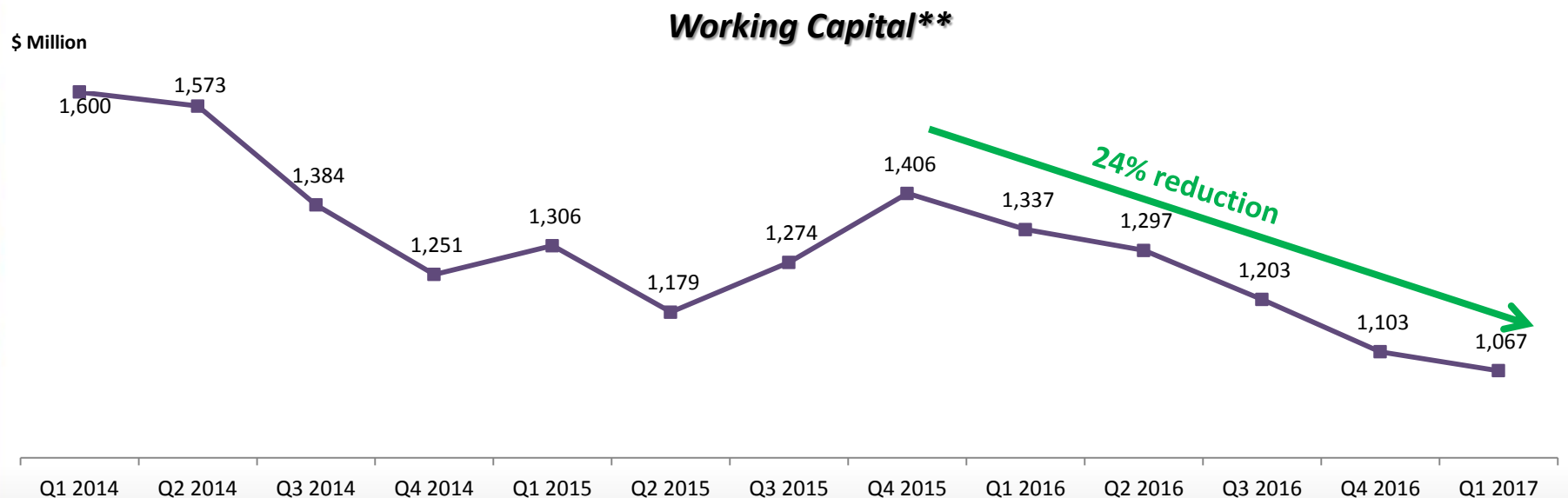
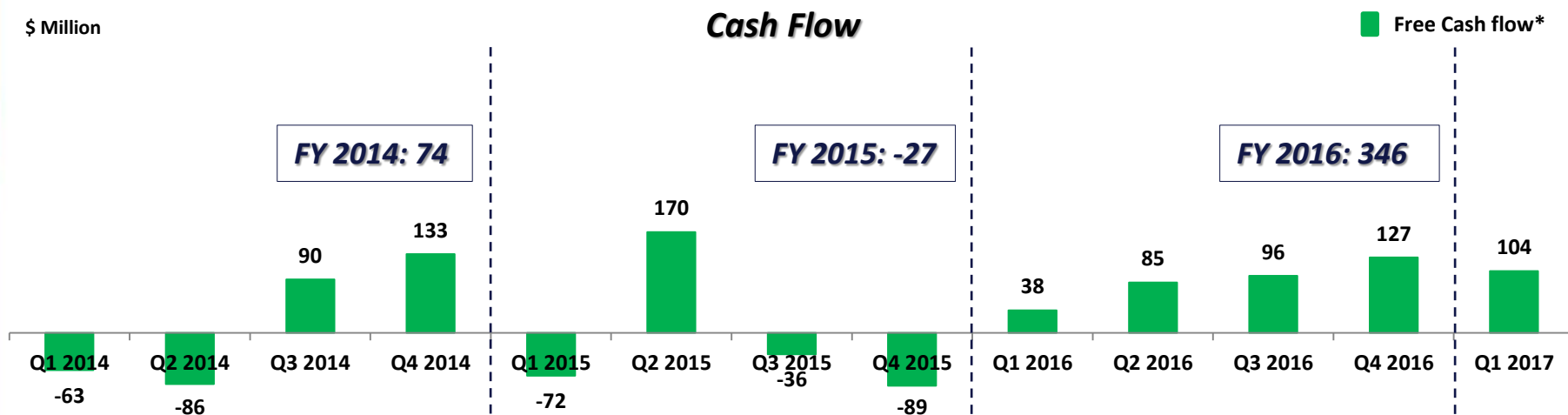
External factors

Strict CapEx Management while still Investing in Future Growth

CapEx (\$M)

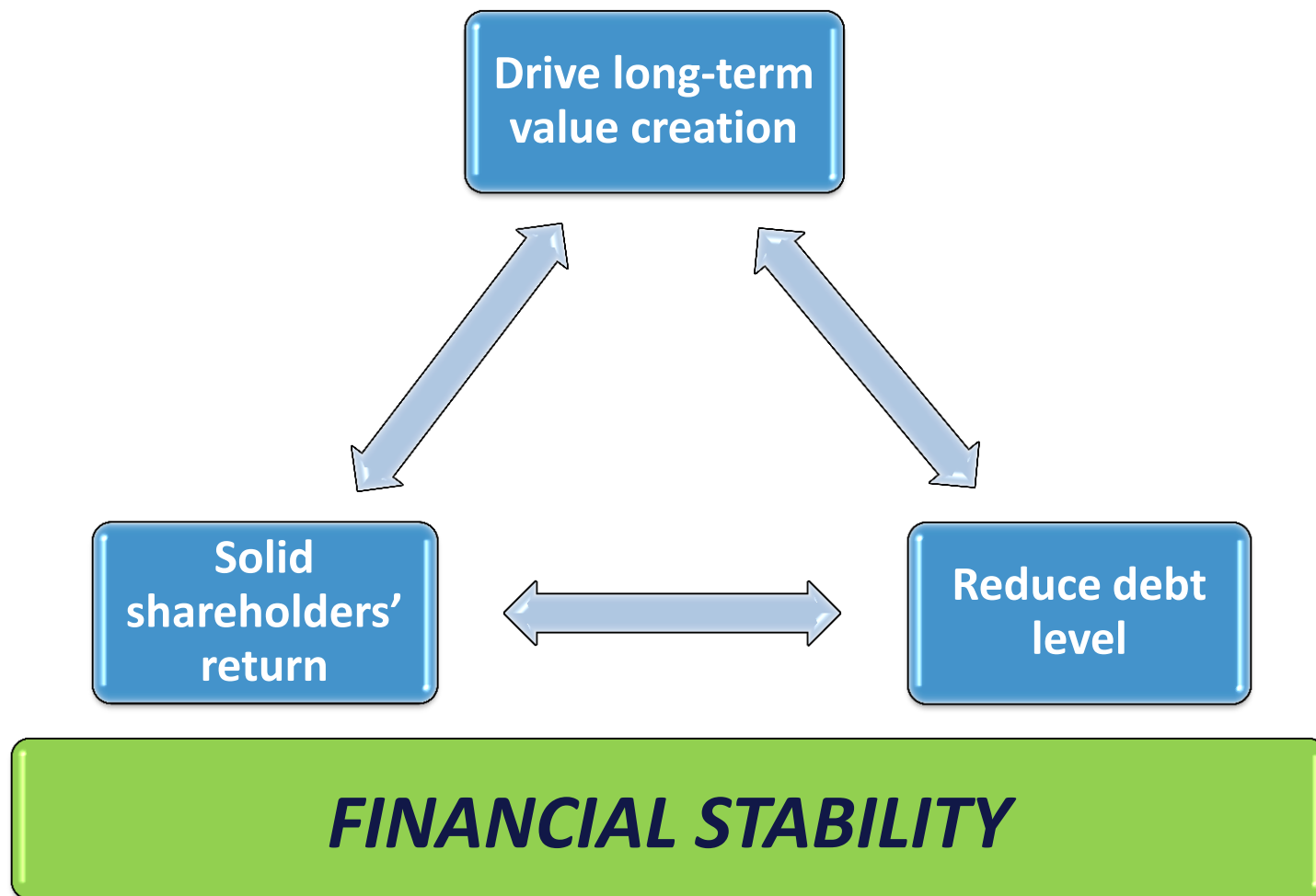


Improving Working Capital Management and Cash Flow Generation



* Free cash flow - cash flow from operations and dividend from investees net of CapEx

** Working capital = trade and other receivables + inventories - trade and other payables (recalculated for prior years)

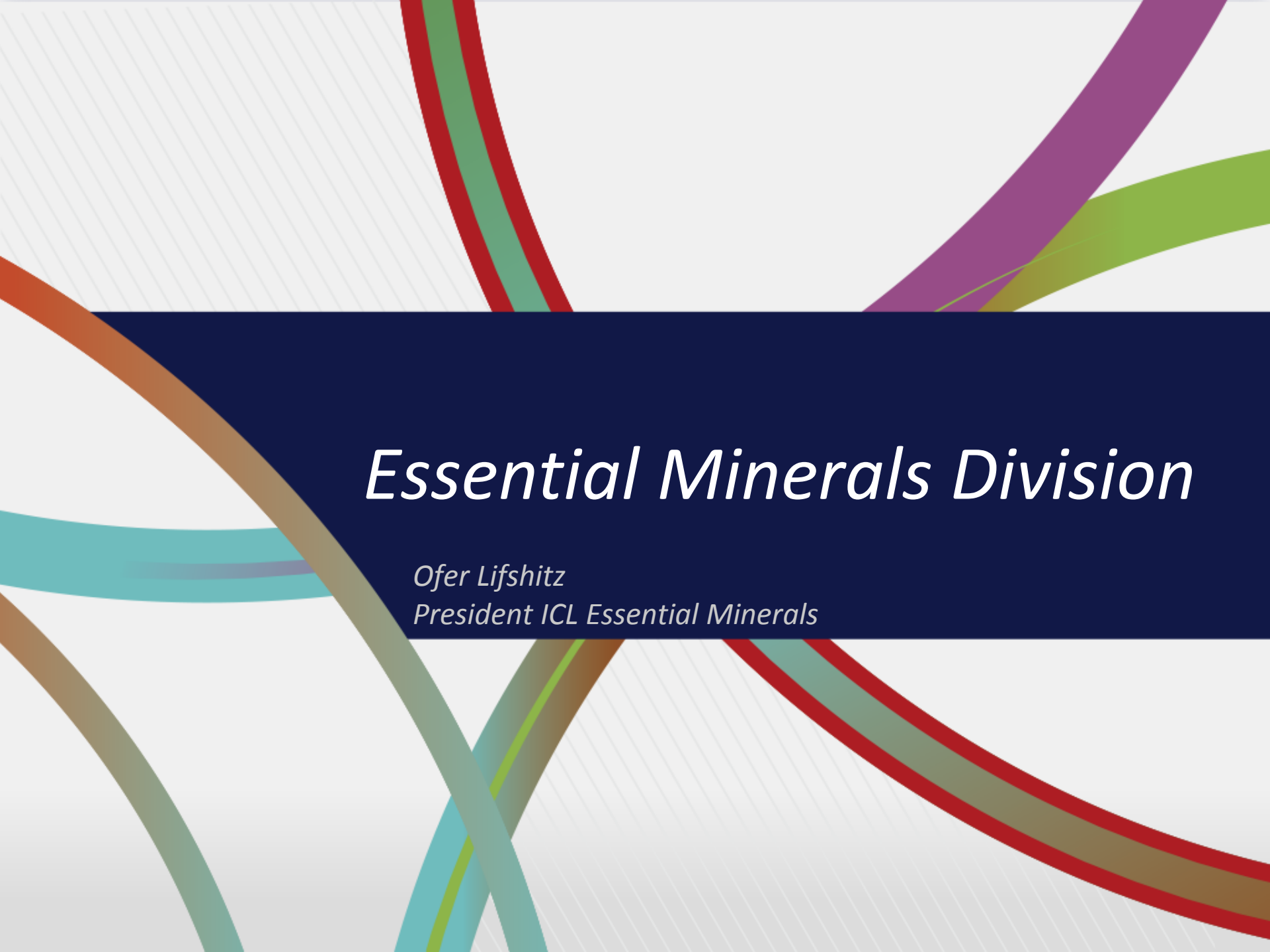


Commodity business environment continues to be challenging

ICL's underlying performance is solid and improving

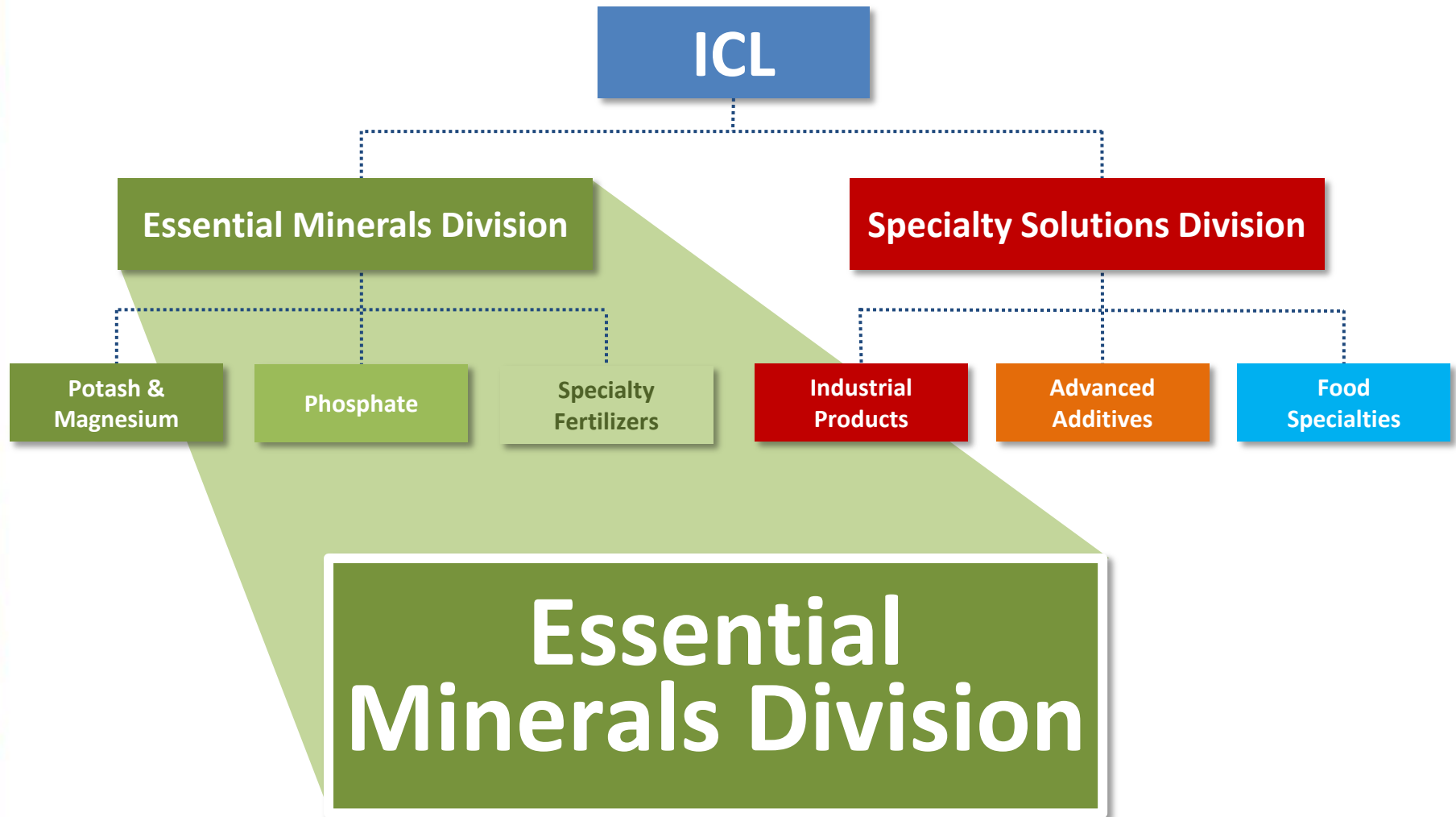
ICL's balanced structure strategy is bearing fruits





Essential Minerals Division

Ofer Lifshitz
President ICL Essential Minerals



2016 Sales*

\$ 3,200 M

2016 Adjusted Operating Income**

\$ 400 M

Employees Worldwide

~ 8,000



Global Presence



Safety

First Priority

Environment

Full compliance

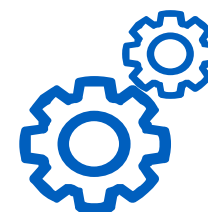
2016 Sales Volume

Potash	5,160 K ton
Fertilizers	2,660 K ton
Polysulphate	200 K ton



2016 Production

Potash	5,300 K ton
Phos. Rock	5,750 K Ton
Fertilizers	2,730 K Ton



* Before setoffs and eliminations
 ** Before G&A expenses
 All numbers are rounded



President, ICL Essential Minerals Division

Ofer Lifshitz

21 years in ICL

Business
Development

HR

Finance



**Potash &
Magnesium**

Noam Goldstein

31 years in ICL



Phosphate

Yakov Kahlon

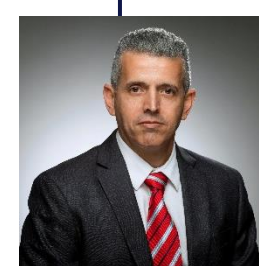
22 years in ICL



**Specialty
Fertilizers**

Eli Amon

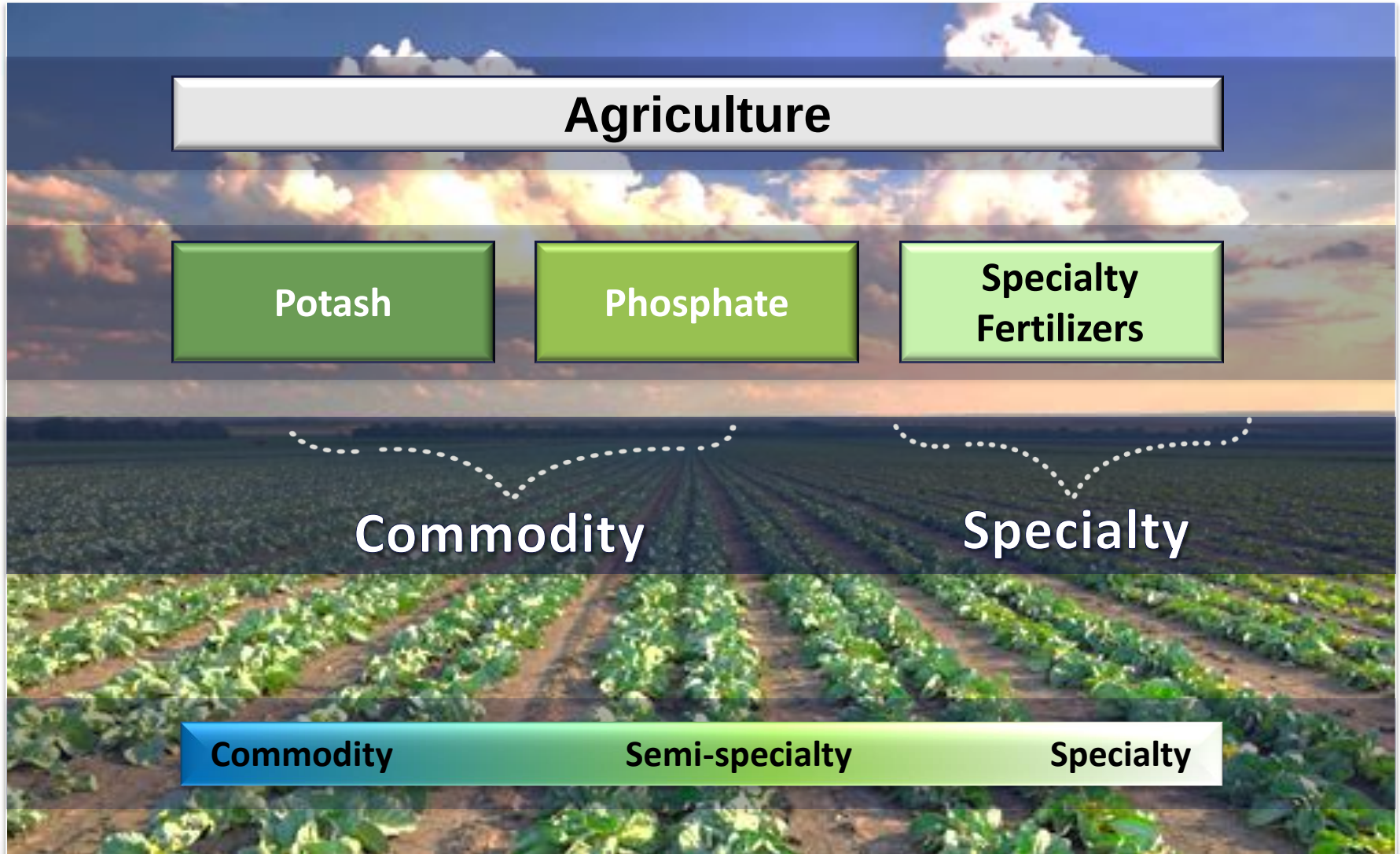
26 years in ICL



**Sales, Marketing
& Logistics**

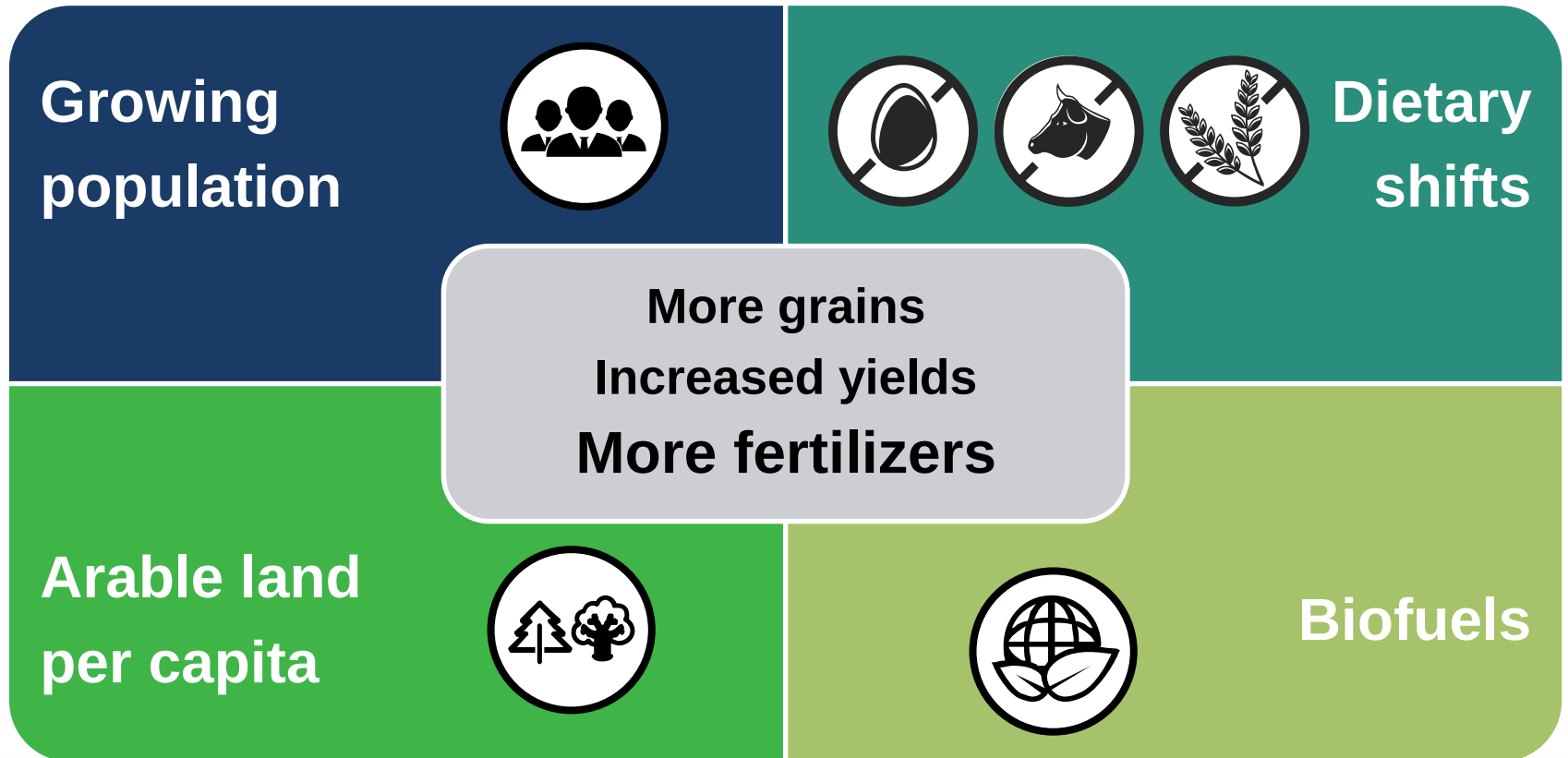
Alon Gil

23 years in ICL

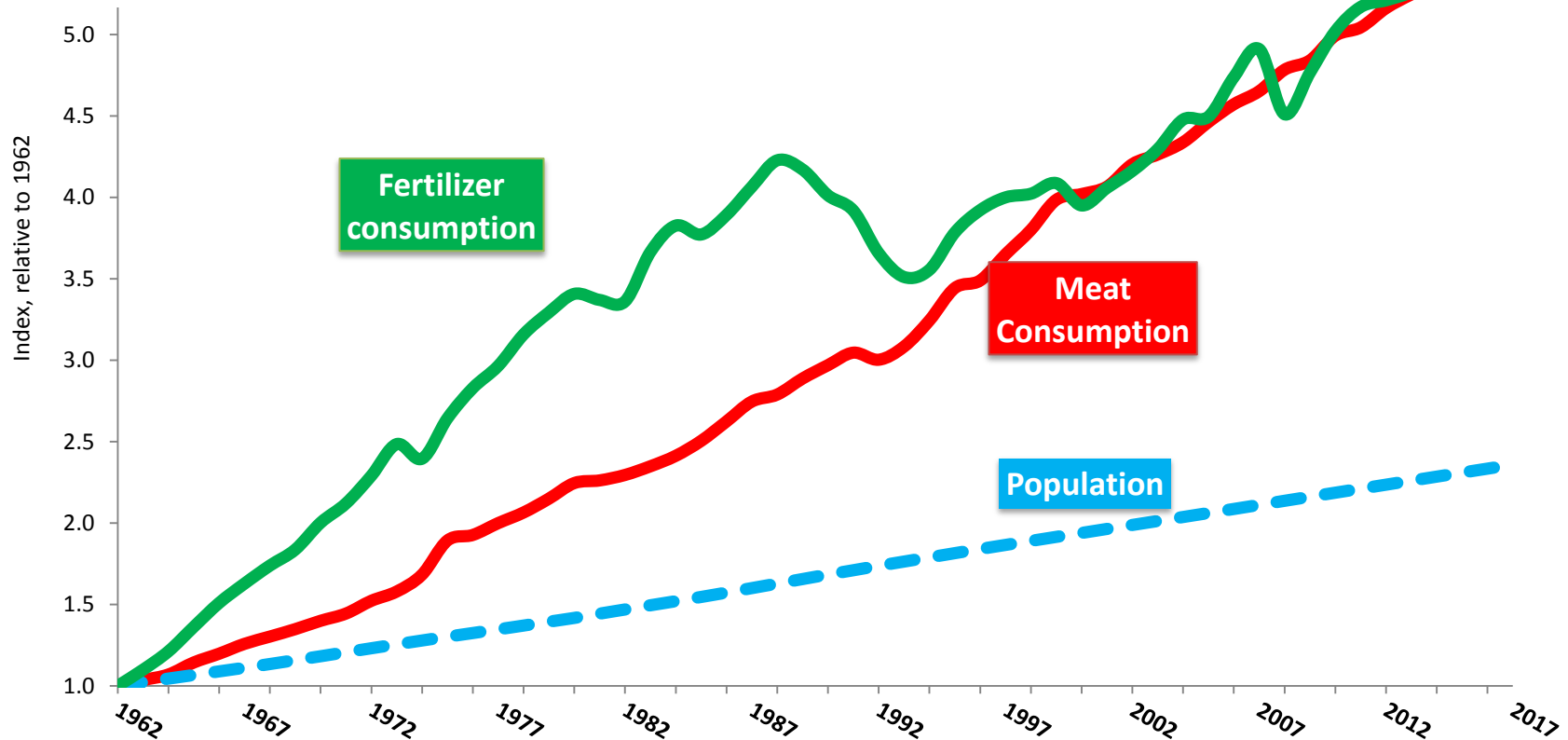


More people want more...

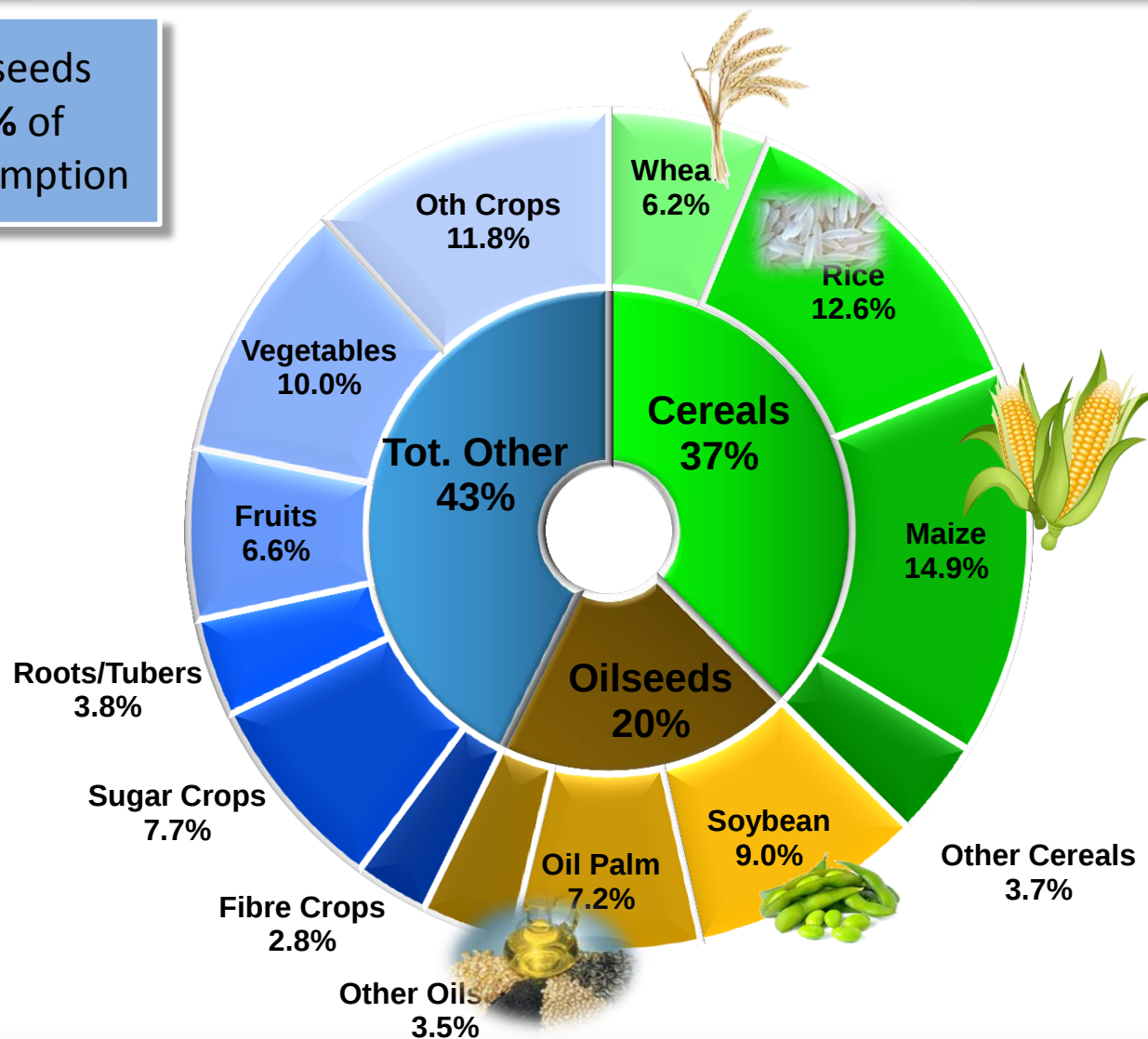
Demand for fertilizers is closely linked to the demand for food and fuel crops



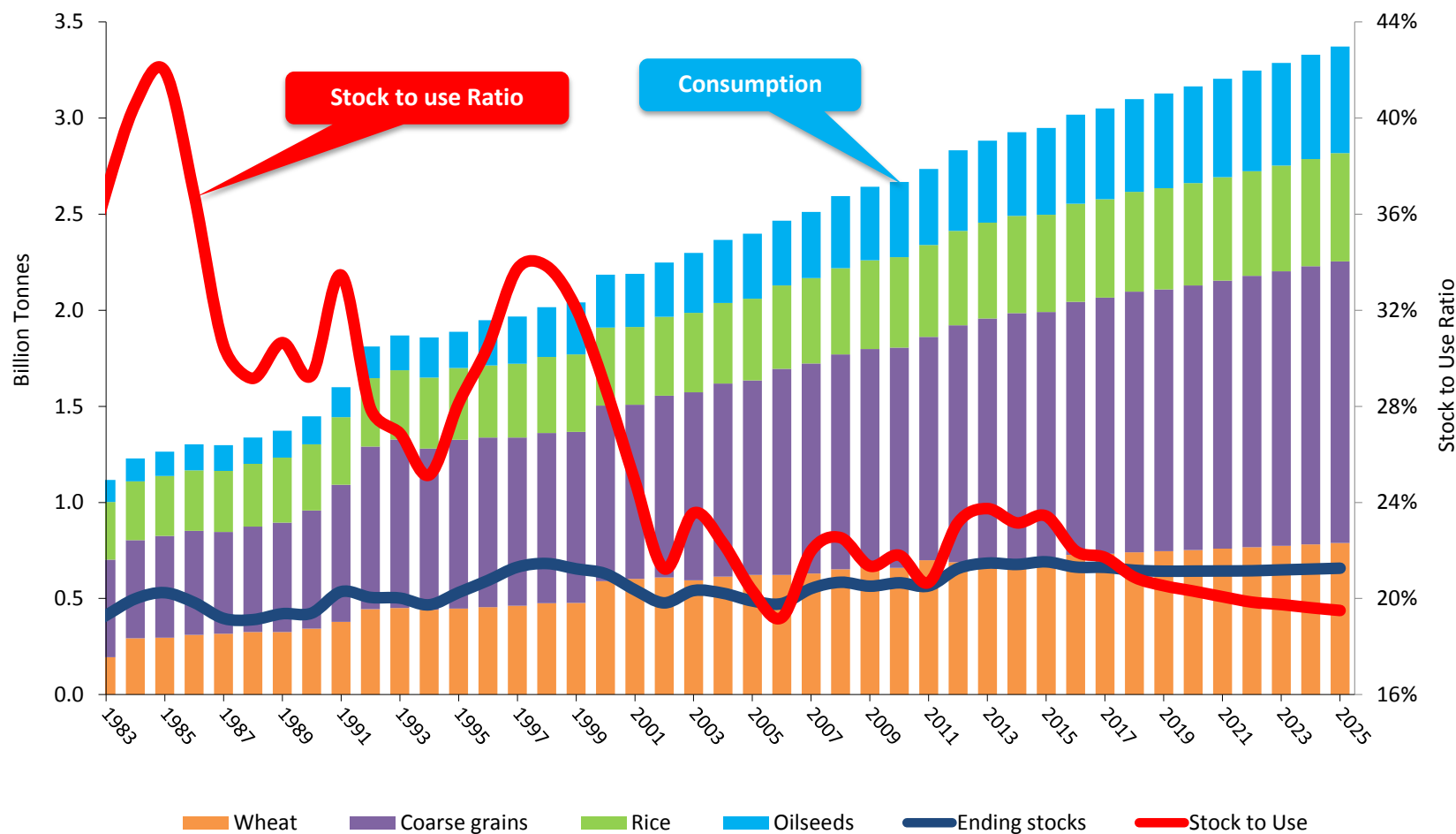
- Fertilizer demand increases faster than population growth
- Correlates better to improved dietary consumption
- Economic crisis affects fertilizer consumption short term, but has minor effect on meat consumption



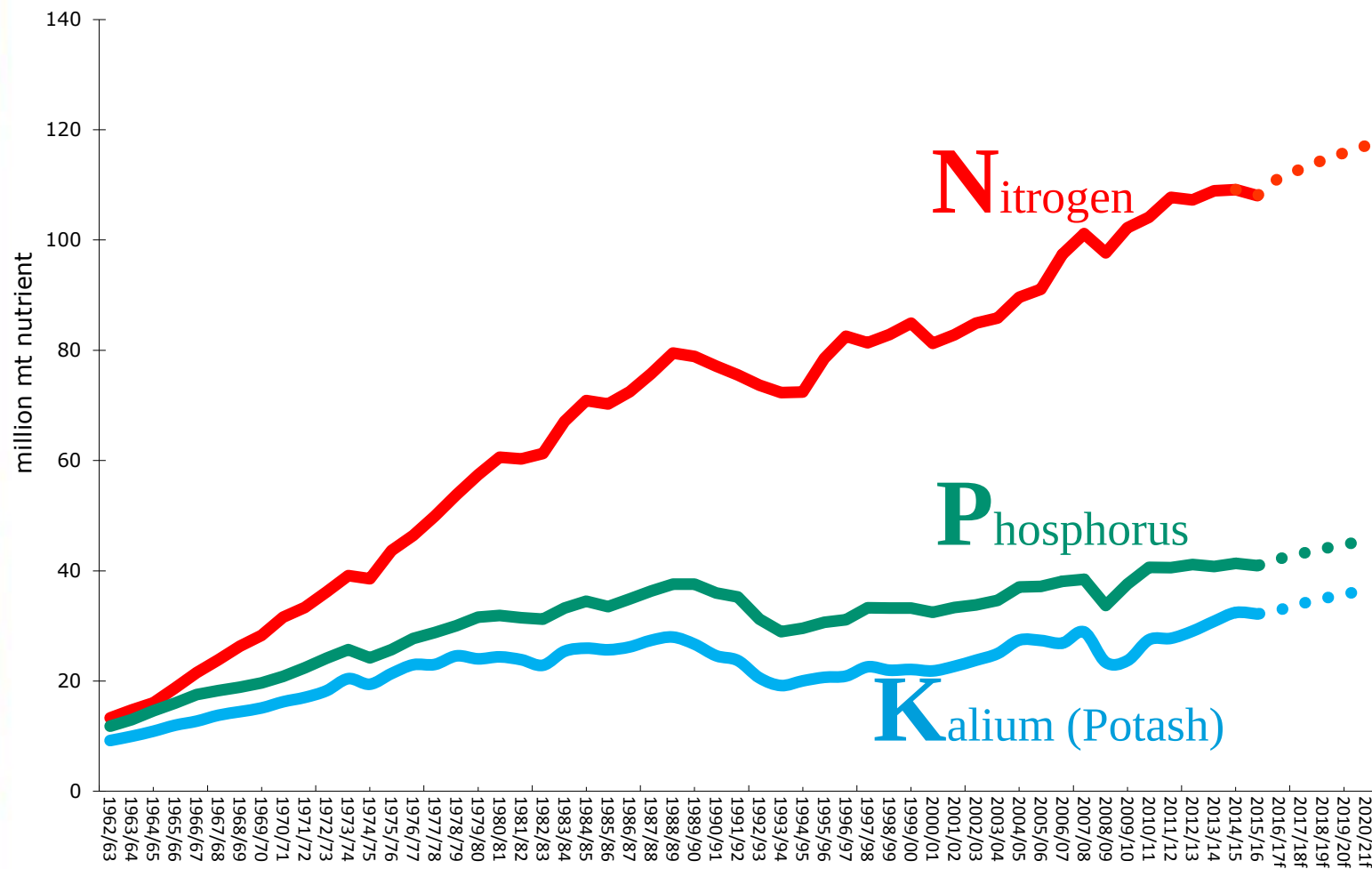
Cereals and Oilseeds
Account for **62%** of
Fertilizer Consumption



World Main Crops Long Term Forecast Consumption, Stock and Stock to Use Ratio



Source: OECD-FAO Agricultural Outlook 2016-2025 (Jul 2016)

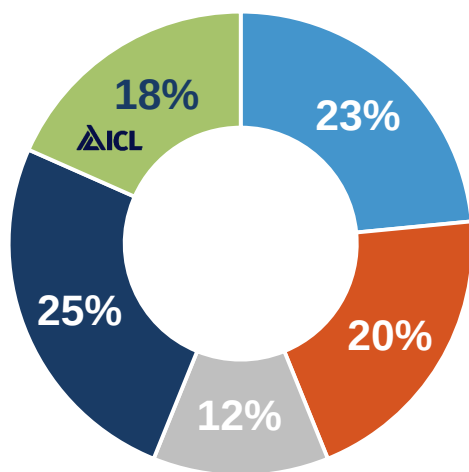


4%

9%

India

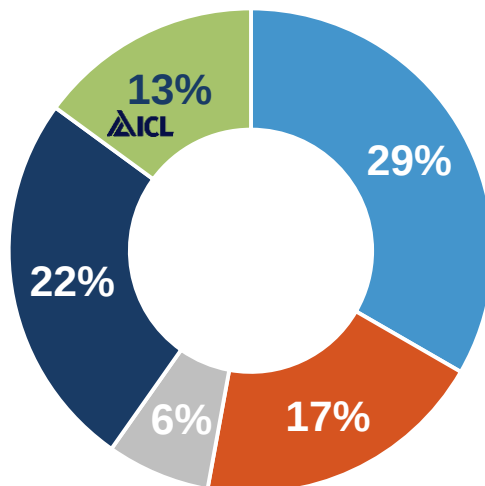
3.8 Mt



■ Canpotex ■ Uralkali ■ APC ■ BPC ■ ICL

Brazil

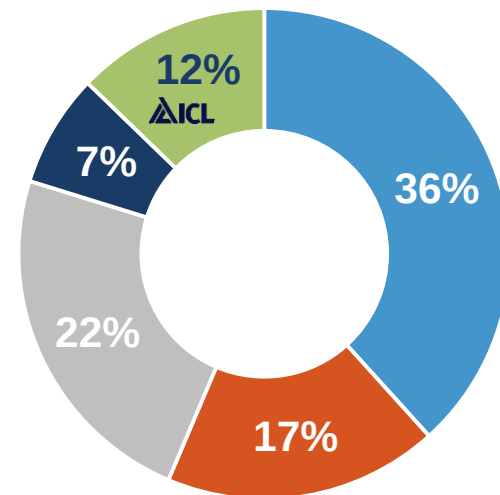
8.8 Mt



■ Canpotex ■ Uralkali ■ SQM ■ BPC ■ ICL

China

6.8 Mt

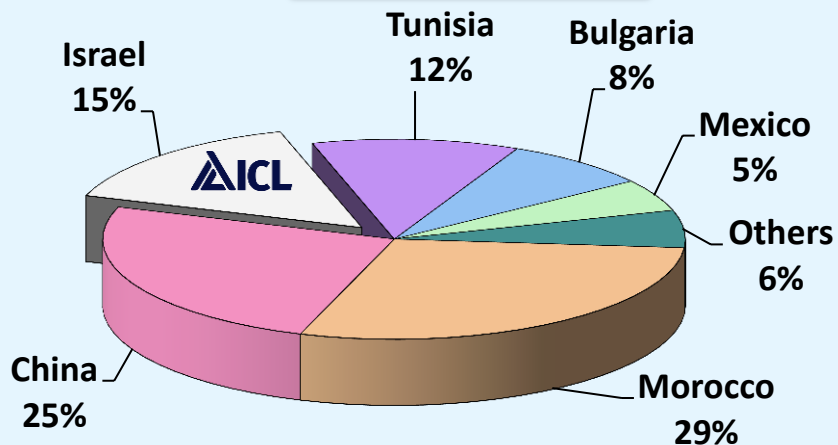


■ Russia ■ Belarus ■ Canada ■ Jordan ■ ICL

Total Import 2016

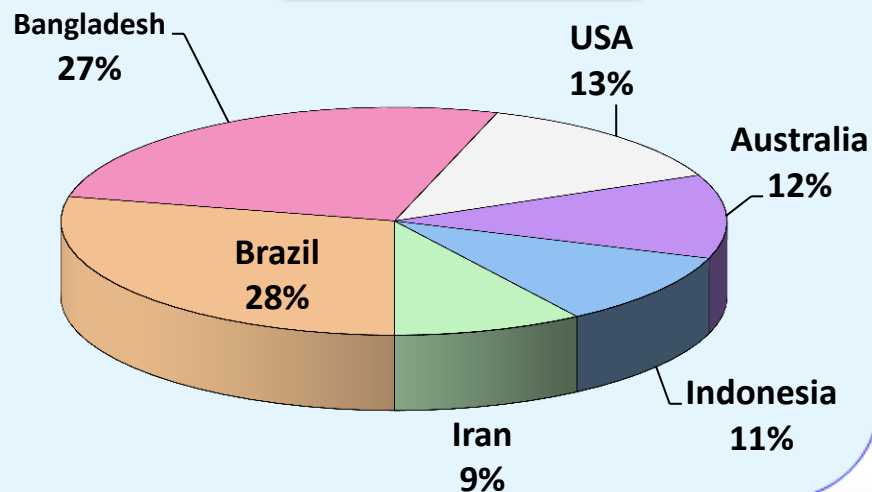
Source: CRU Phosphate Rock Outlook (Apr. 2017)

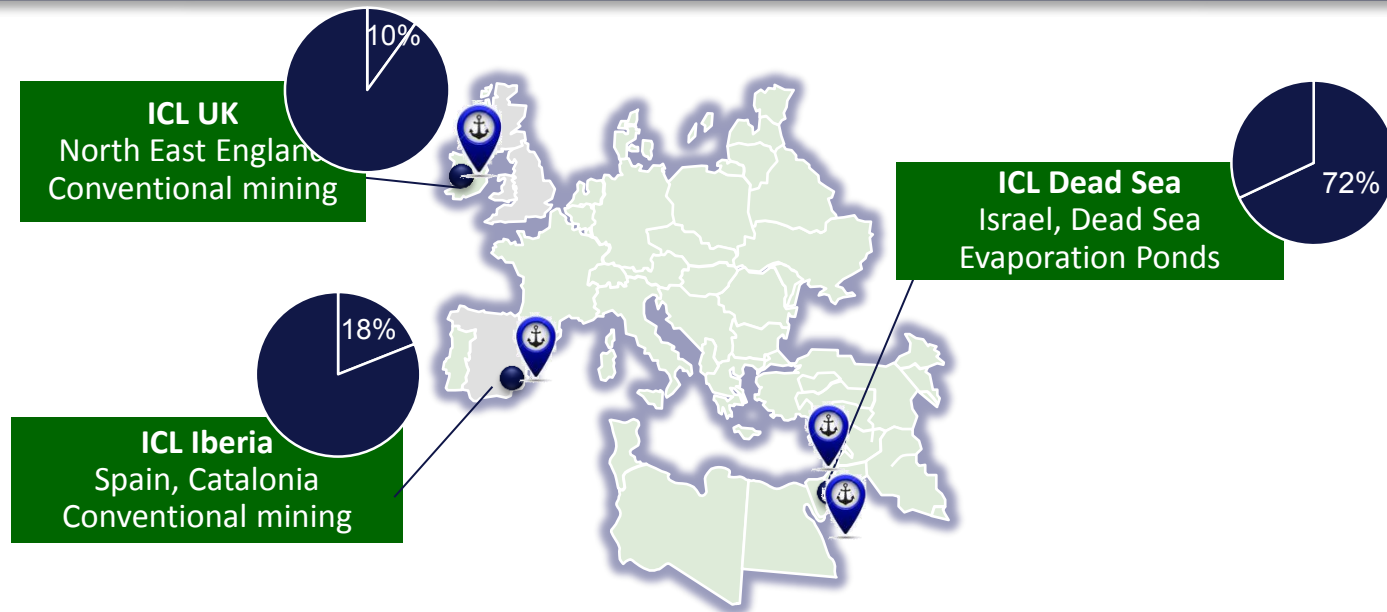
Major Exporters



Total Global Trade = ~1.4 Mt P₂O₅

Major Importers



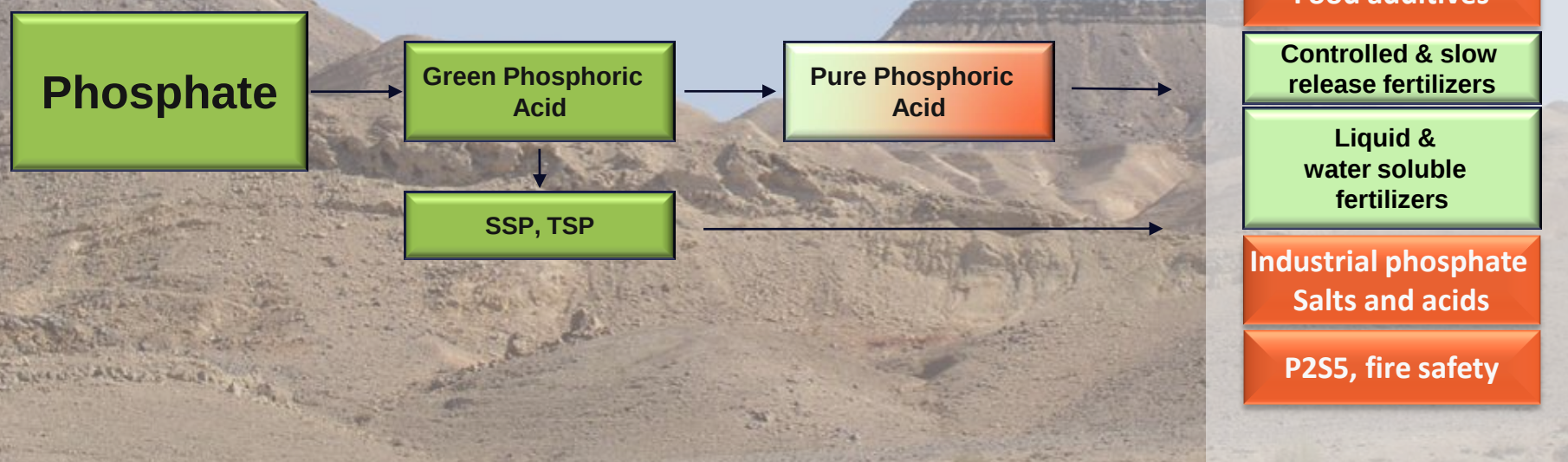


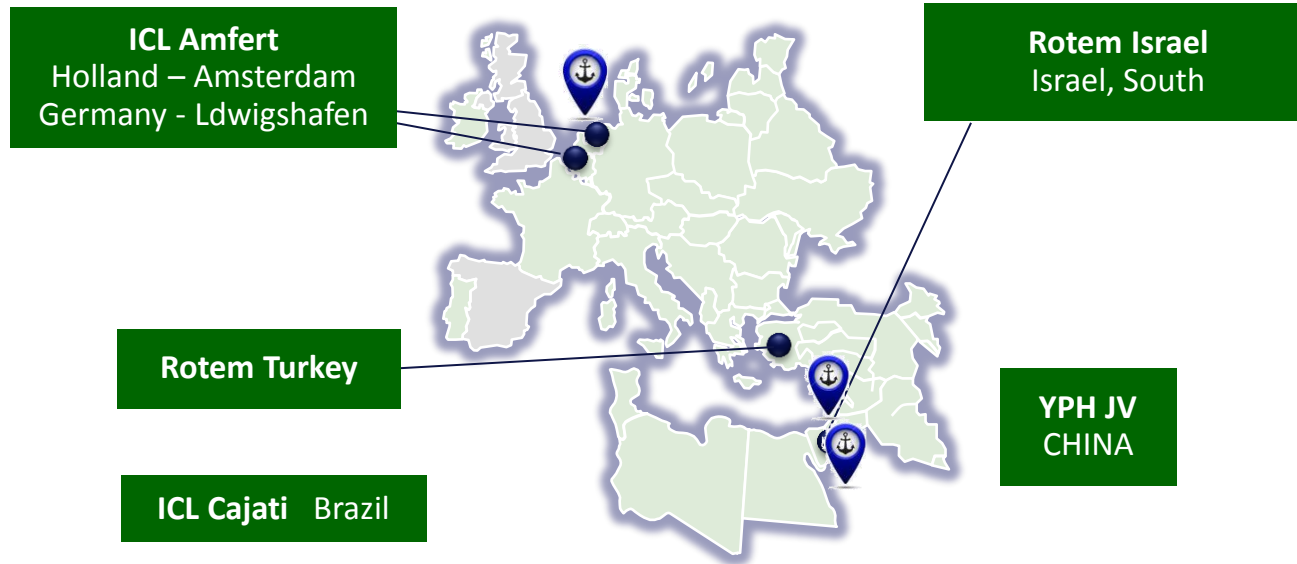
- **Vast raw material source** (Israel, Spain)
- **Unlimited open-air stockpiling capacity** (Israel)
- **Low production cost** (Israel)
- **Synergy with other plants in Sdom site.**

-
- **Logistic advantages**
 - Geographic locations
 - Access to deep water ports
 - **Synergy within the Business unit.**

2016 Production (~5,300 K Tons)

The operational advantages of Phosphate, starting with the **P₂O₅ value chain**





- **Logistic advantages.**
 - Geographic locations
 - Hub center in Europe (Amfert)
- **Synergy within the production sites.**
- **Production optimization between the sites.**
- **Captive use for ICL internal products.**

Operational Excellence

Efficiency program in all sites

Tight cost control

Utilize synergies within ICL

Leading to Organizational Culture of Continuous Improvement

- World class operational standards
- Workforce Empowerment
- Innovation – Industry 4.0
- Best practice sustainability



Hundreds of single initiatives

i.e. – Energy Saving

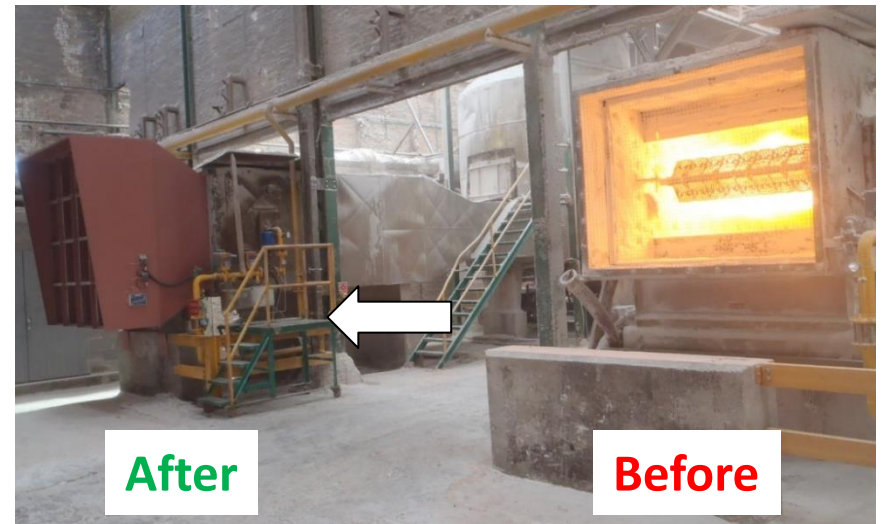


Energy Saving 2016

~ \$ 15 M

Accumulated
Energy Savings
since 2012

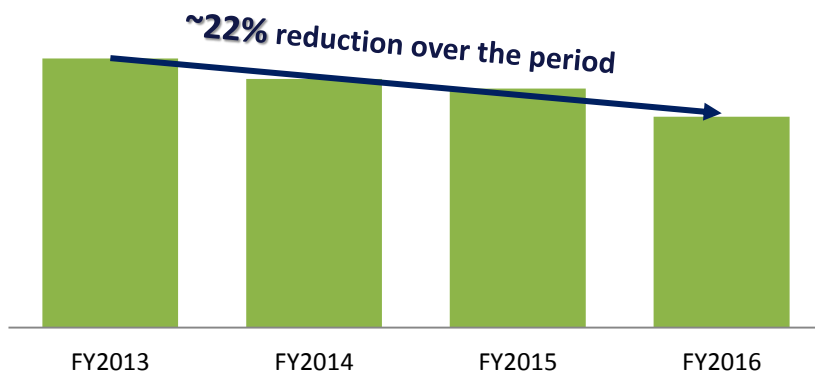
~ \$ 81 M



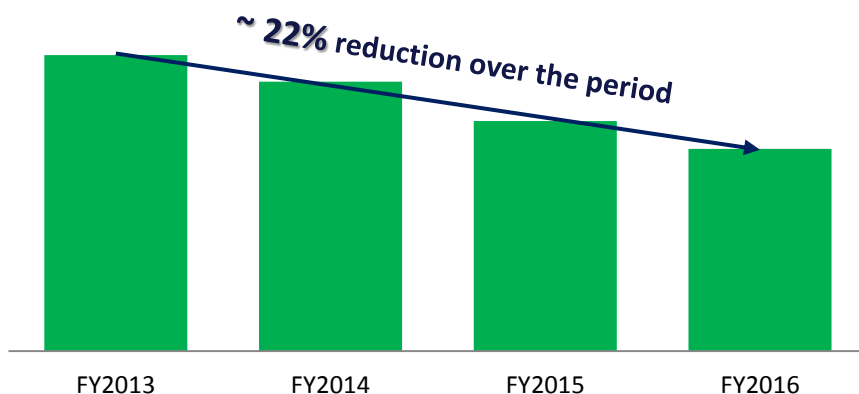
After

Before

Potash average realized full cost per tonne

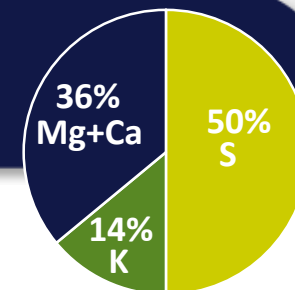


Green phosphoric Acid Cost \$/tonne FOB

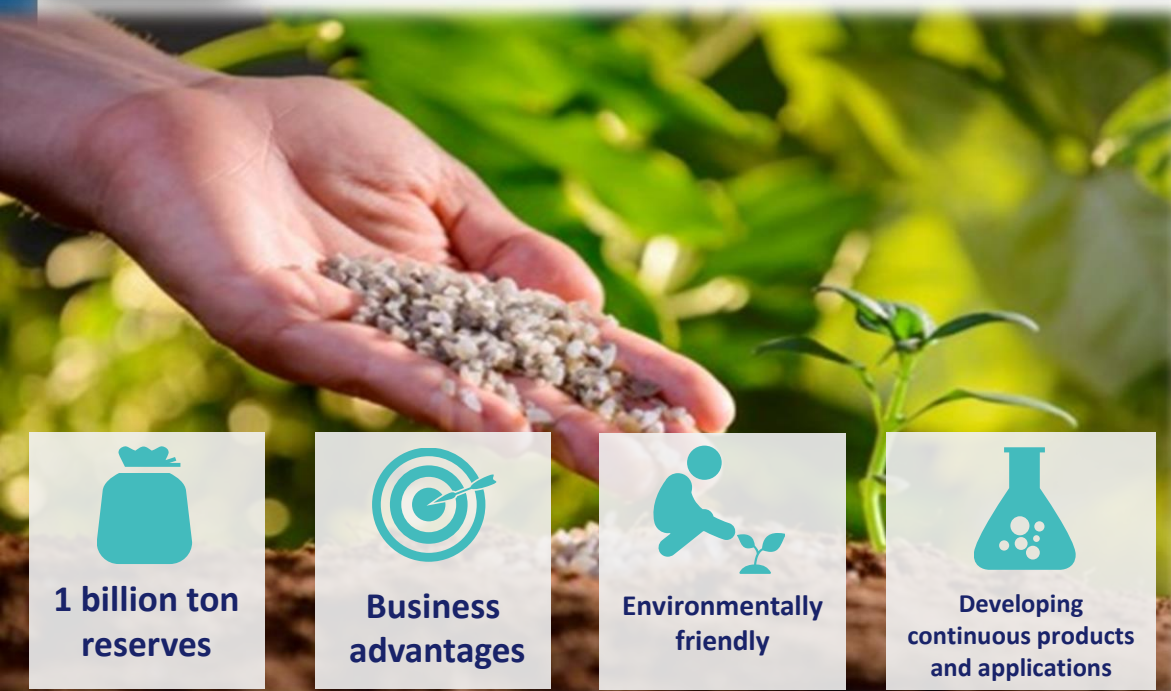


**2017 Efficiency
and Value Creation
Target**

**~\$100 million
For ICL**



Readily available - new natural fertilizer in the market



**1 billion ton
reserves**



**Business
advantages**

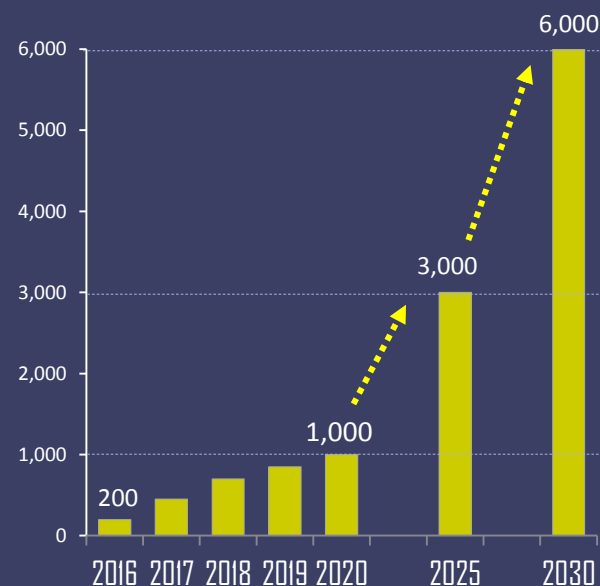


**Environmentally
friendly**



**Developing
continuous products
and applications**

Polysulphate Sales plan, K Tonnes



Commodity

Semi-specialty

Specialty

Moving from 2 production centers to one production center while reducing the cost per tonne

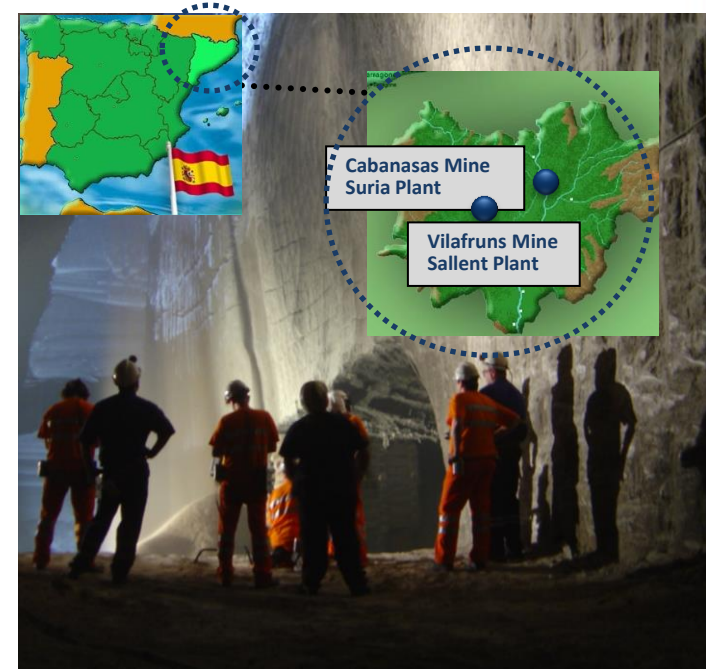
Building access ramp



Vacuum Salt Plant



New Dock in the port



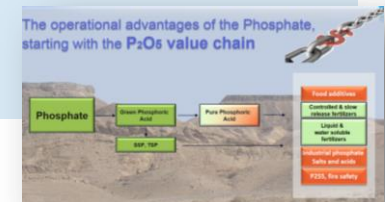
Operational improvements and reduction in cost per tonne
In the next step – increase production capacity



YPH – JV of ICL and YTH since end 2015

Objectives:

- To become a player in the Chinese market.
- Establish the same Value Chain as in Rotem.



ICL has history of more than 20 years of activity in China

What was done till now ?

- Integration
- Operational excellence
- Moving from Commodity to Specialty.

Specialty Fertilizers – highlights

Specialty Agriculture

Fruit, vegetables & arable crops

Horticulture

Container Nursery & Greenhouse potting plants

Turf & Landscape

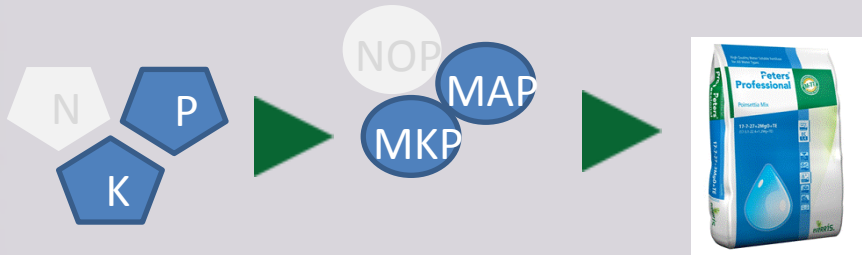
Sport pitches, golf courses and municipal areas

Growing Markets

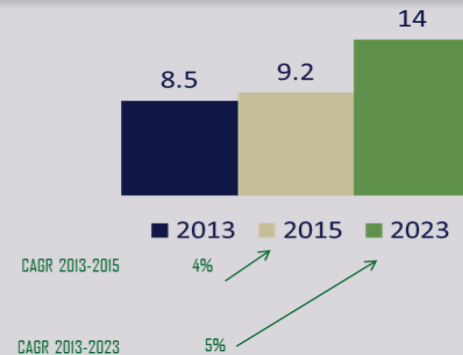
Strong Sales Network

Best-in-Class R&D / Technology

Creating Value to ICL



Specialty Fertilizers Market (\$ B)



Commodity

Semi-specialty

Specialty

The background of the slide is a photograph of a rural landscape. In the foreground, there is a large, round hay bale in a field of dry, golden-brown grass. In the background, there is a line of green trees under a bright blue sky with scattered white clouds. On the right side of the slide, there are six semi-transparent grey rectangular boxes, each containing a key takeaway point.

Significant potash presence in emerging markets

Low production cost

New semi-specialty activity

Great potential growth for the SF BU

P₂O₅ value chain in Israel and in China

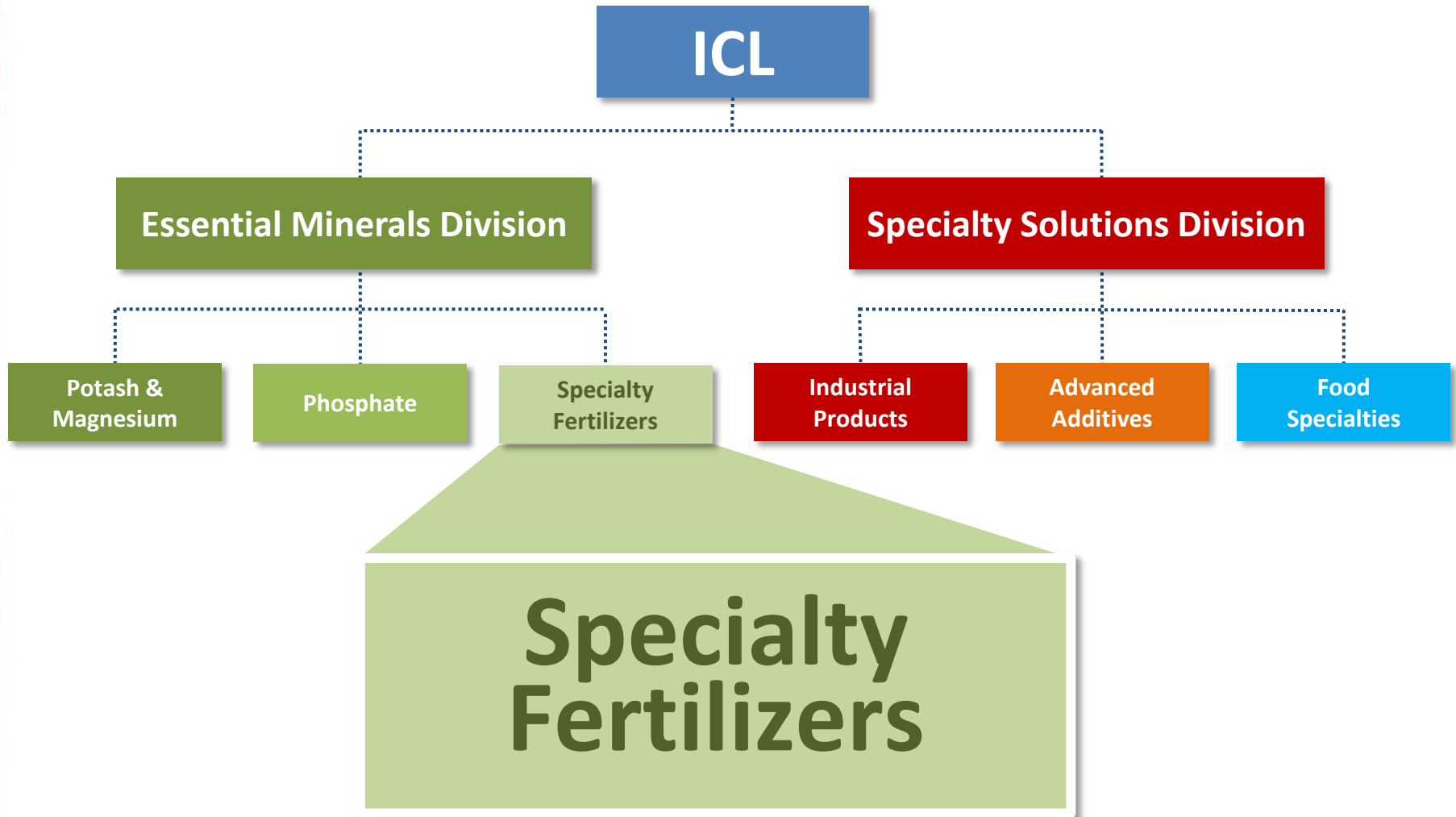
Experienced management team



Specialty Fertilizers

Eli Amon

ICL Specialty Fertilizers' Manager



**Population is
constantly growing**

**A new report predicts the world's population is growing
faster than we thought**

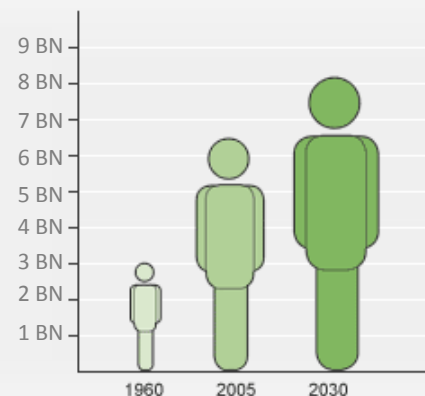
Urbanization keeps on spreading



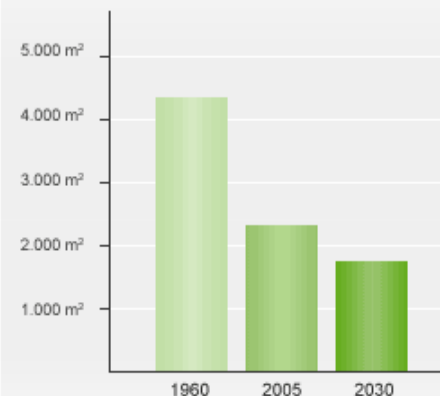
Arable land per capita is diminishing



World population growth



Arable land per capita



Specialty Fertilizers and Bio solutions became an important part of the Ag input



¹ Calcium, Magnesium and Sulfate

² Iron, cobalt, chromium, copper, iodine, manganese, selenium, zinc and molybdenum

Global Trends & Needs will drive development towards specialty fertilizers

Regulatory Pressure

Zero growth
Fertilizers 2020



EU Nitrate
Directive



Environmental Trends



Changing Food Chain



New Grower Practice

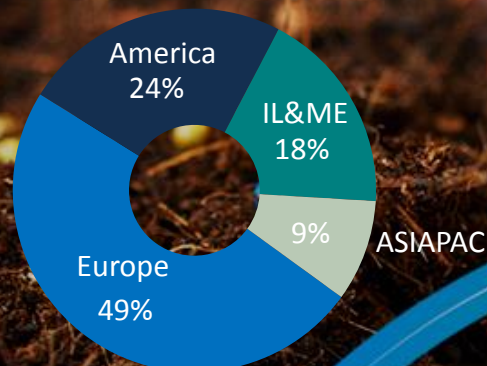


**Expected Nutrient use efficiency growth :
+ 4-7 % per year**



A Global Manufacturer of Products that Fulfills Essential Needs in the Agriculture Market

~\$660m sales in 2016, 13% of ICL's Rev (\$5,363m)
~\$55m Operating Profit in 2016



~1,000 Employees Worldwide



ICL SF has a broad offer of unique specialty fertilizer technologies

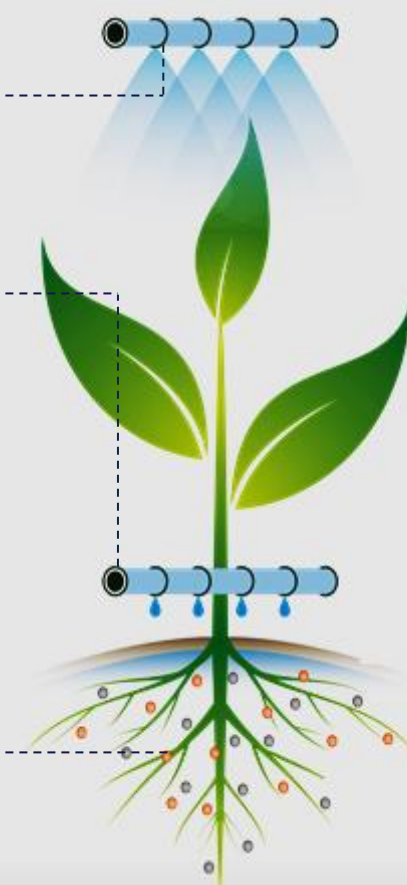
Optimal Plant Nutrition Less is more!

ICLSF has developed specialized fertilizer products that match application technique: foliar, drip or soil applied

Foliar Fertilizer

**Fertigation/
Soluble Fertilizers**

**Controlled
Released Fertilizers**



A photograph of two men in a field. The man on the left is older, with glasses, wearing a dark jacket. The man on the right is younger, wearing a grey jacket, and is holding a small green shrub. In the background, a blue tractor is visible. The text 'Markets & Core Brands' is overlaid on the image.

Markets & Core Brands

Specialty Agriculture

Fruit, vegetables & arable crops

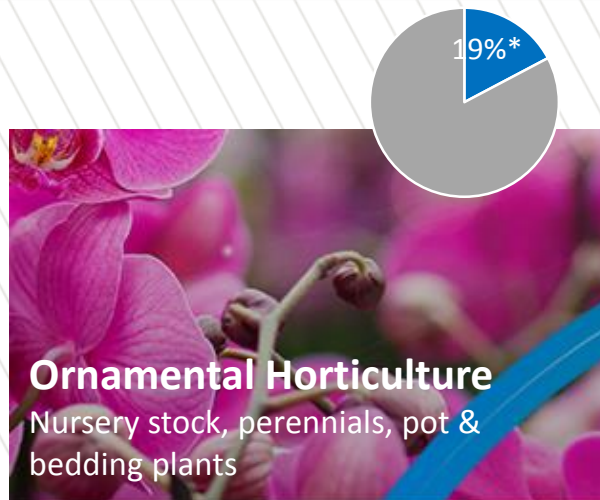
Turf & Landscape

Golf courses, sports fields & landscape

Ornamental Horticulture

Nursery stock, perennials, pot & bedding plants

Our Core Markets and Products



Controlled Release Fertilizers (CRF)

Water Soluble Fertilizers (WSF)

Slow Release Fertilizers

Growing Media

Grass Seeds

Liquid Fertilizers

Liquid Fertilizers

Straights (MAP / MKP / Pekacid)

Plant Protection Products

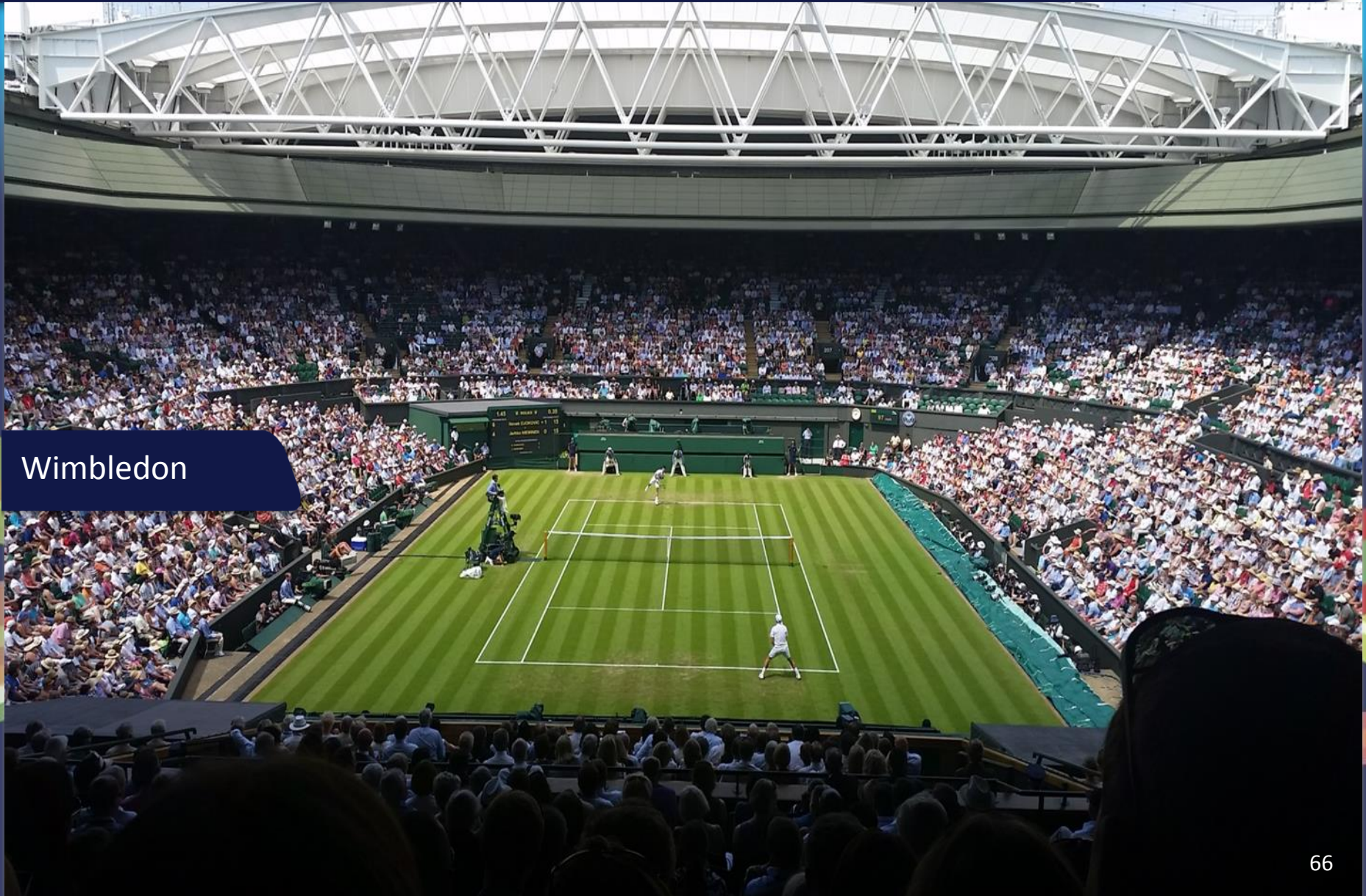
Adjuvants Water Conservation Agents

Most stadiums of “La Liga” use ICL products (fertilizers & seeds)

Camp Nou



Wimbledon

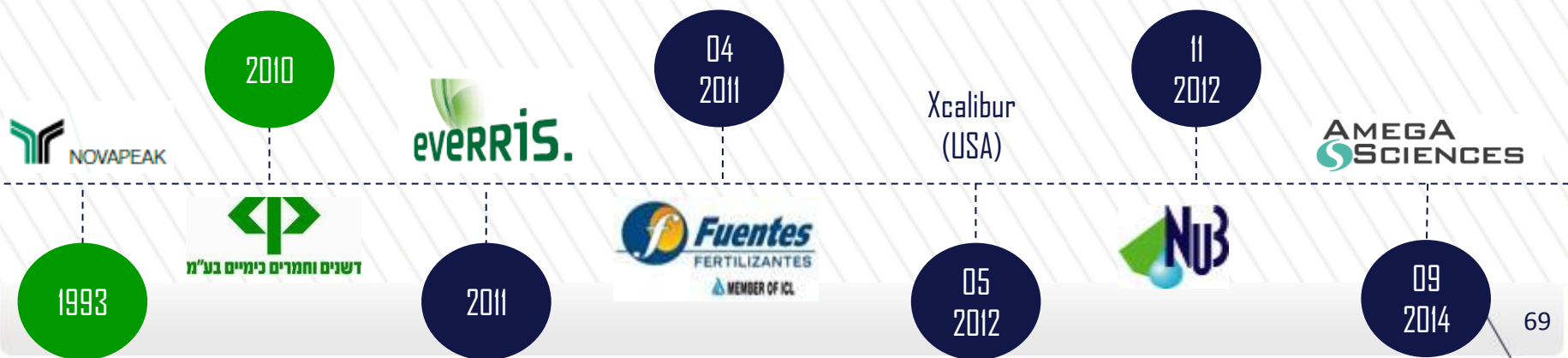




Cardiff

H2Flow





Turf, Ornamental Horticulture & Landscape

- Leader in Turf in Europe & Middle East
- # 1 in CRF/Solubles in Ornamental

50 years of Osmocote - We're growing together

The Osmocote logo, featuring the word "Osmocote" in a bold, blue, sans-serif font, with a registered trademark symbol (®) to the upper right of the "e".

Osmocote®

Specialty Agriculture

- # 1 in Crystalline PK solubles
- #1 in Liquids in Spain and Israel
- Top 3 in Fertigation

Optimal plant nutrition

for fruit, vegetables & arable crops

	Coated Fertilizers		Solubles / Straights				Liquids	
	SRF	CRF	Soluble NPK	MAP/ MKP	SOP/CN	NOP	Bulk Liquids	Foliar Liquids
ICL-SF	^	^	^	^			^	^
Compo	^	^	^					^
Haifa Chemicals		^	^	^		^		
YARA			^		^			^
SQM		^	^		^	^		
Kingenta		^	^	^		^		

ICL-SF

Compo

Haifa

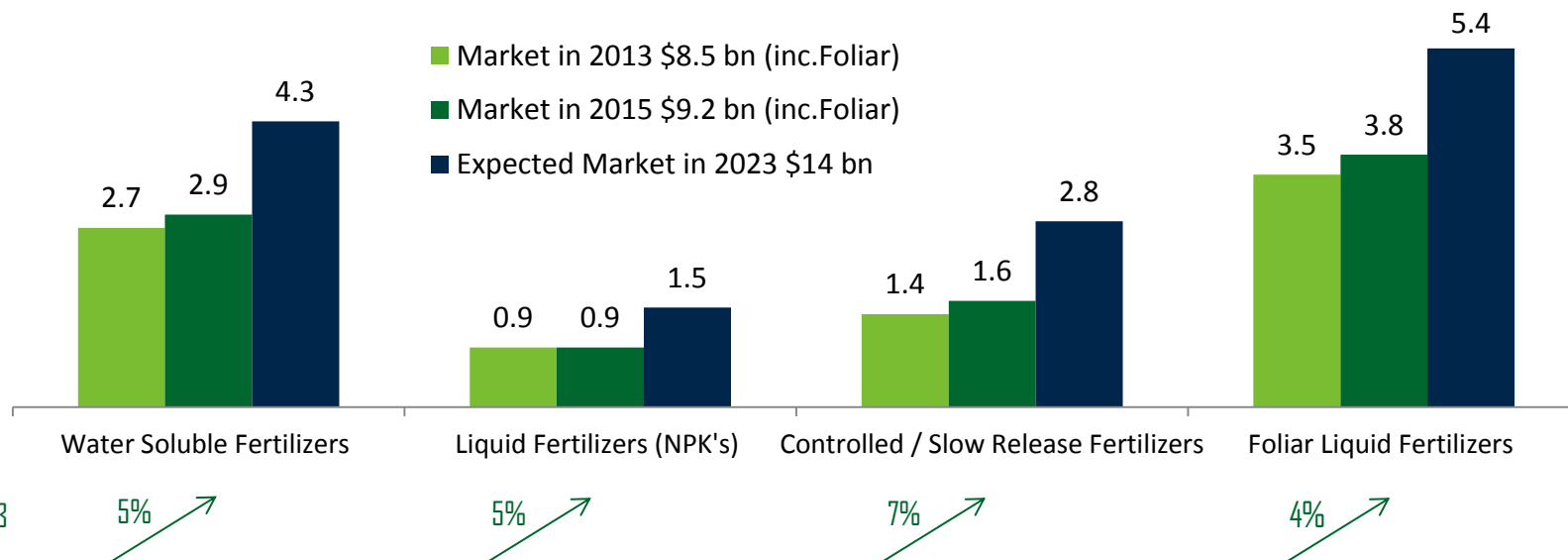
SQM

YARA

Kingenta



World Market Trends in the key segments



Reduce cost of production

Expand Product Portfolio

Establish production in attractive markets

New cost efficient coating generation

New production plants with focus on emerging markets

Grow with R&D and new Strategic Partners

SpecAg / Main growth driver

From Mine to Advice



<https://www.youtube.com/watch?v=D-MX63DXIIM>



A close-up photograph of a large pile of small, spherical fertilizer granules in shades of yellow and white. A person's hand is visible on the left, holding a red funnel that is dispensing the granules. A green and blue curved graphic element is in the bottom right corner.

ICL Specialty Fertilizers An attractive investment opportunity

**Fast Growing Industry
Driven by Global
Trends**

Leader in Key Markets

**Well Positioned for
Growth with Wide
Portfolio**

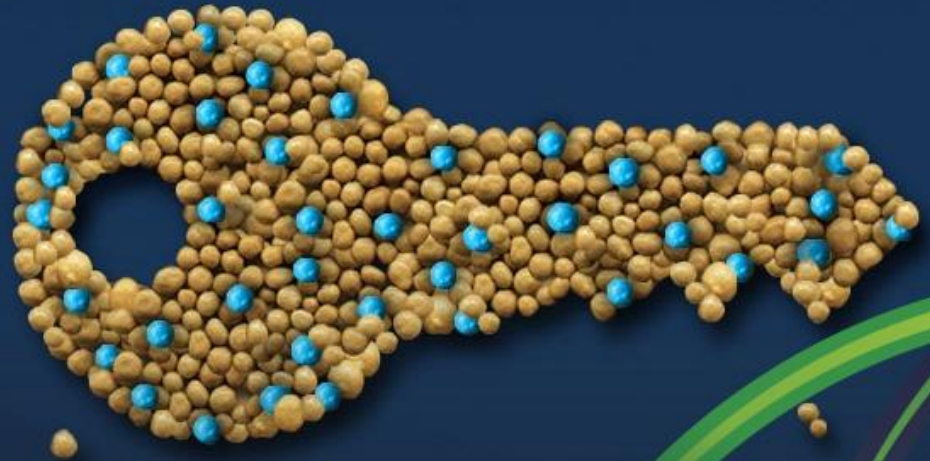
**Efficient Supply Chain
and Strong Professional
Sales Force**

Established Brands

**End User Inspired
Innovation**

Thanks for listening

**The key to
better plant
growth. Have
you got it?**

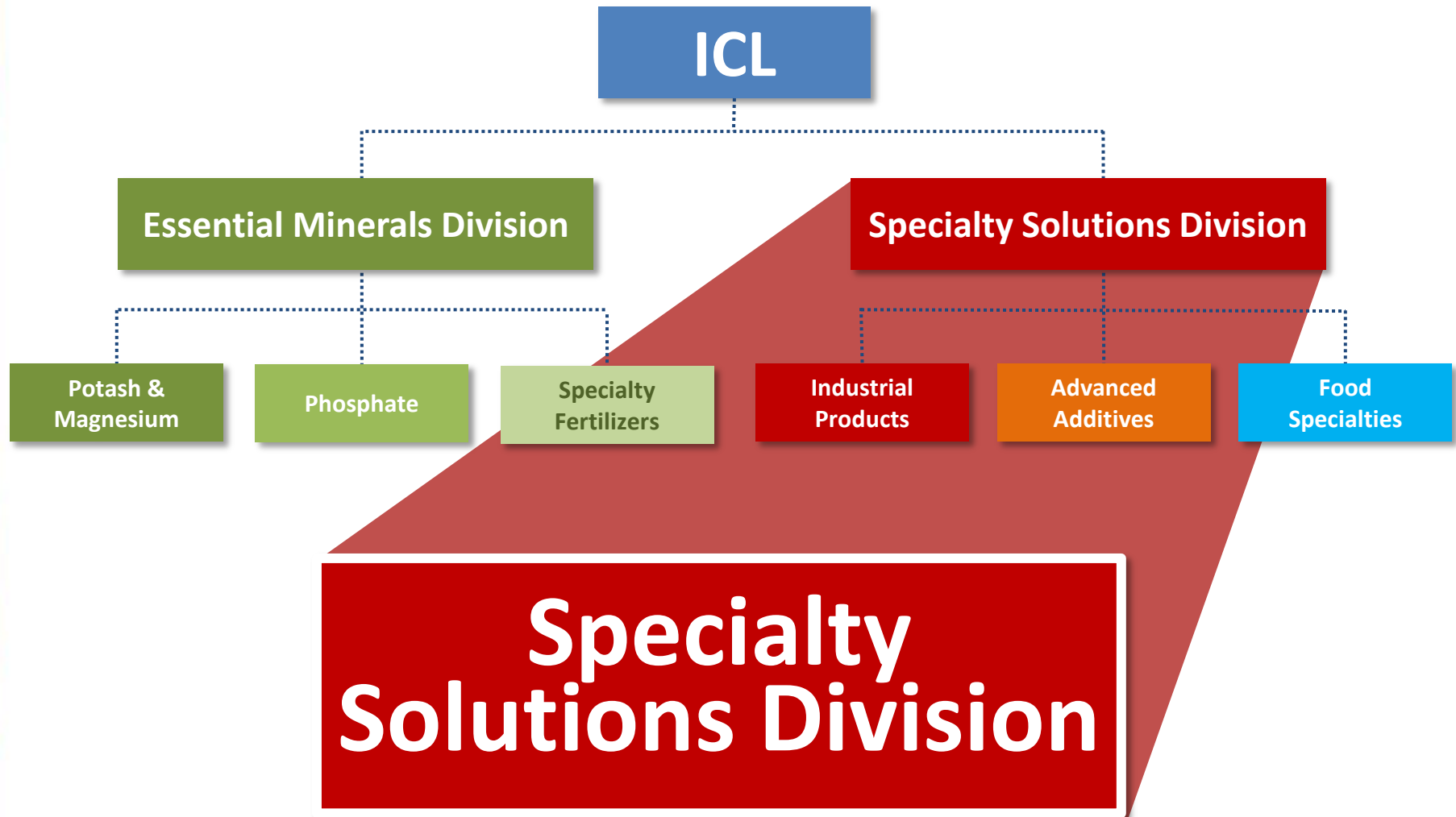




Specialty Solutions Division

Eli Glazer

President, ICL Specialty Solutions

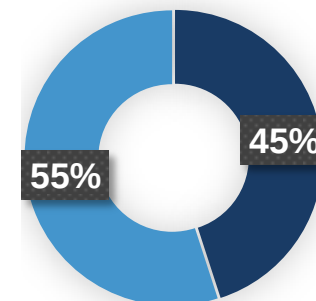


\$2.6B ANNUAL SALES*

\$530M ADJ. OPERATING INCOME**

OF ICL SALES IN 2016*

45%



% SALES BY BUSINESS UNIT (2016)

Food Specialties **26%**

Industrial Products **37%**

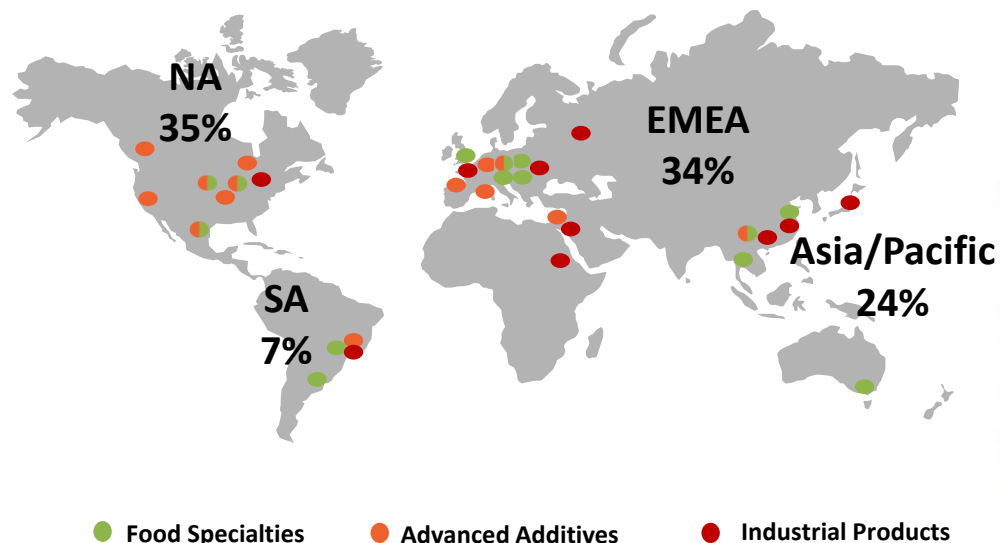
Advanced Additives **37%**

EMPLOYEES WORLDWIDE



~ 4,000

SPECIALTY SOLUTIONS SALES DISTRIBUTION



* Before setoffs and eliminations

** Before G&A expenses

All numbers are rounded

Specialty Solutions Division



Eli Glazer,
President,
ICL Specialty Solutions
34 years in ICL

Industrial Products



Anat Tal,
EVP Industrial
Products,
25 in ICL

Advanced Additives



James Moffatt,
EVP Advanced
Additives
12 years in ICL

Food Specialties



Rene Krebs,
EVP Food
3 years in ICL

Expand through differentiation

- Innovation
- Demonstrated success



Cost optimization: Lean & Reliable

- Simple and lean organisation
- Operational cost reduction



Geographic Expansion

- Asia Pacific
- Latin America





Highest
concentration
of Bromine in
the World



Full phosphate chain
from Rock to Salts:
largest global merchant
marketer of Purified
Phosphoric acid



Variety of single,
multi blends and
agglomeration
technology

\$1.0B

ANNUAL SALES*



\$194M

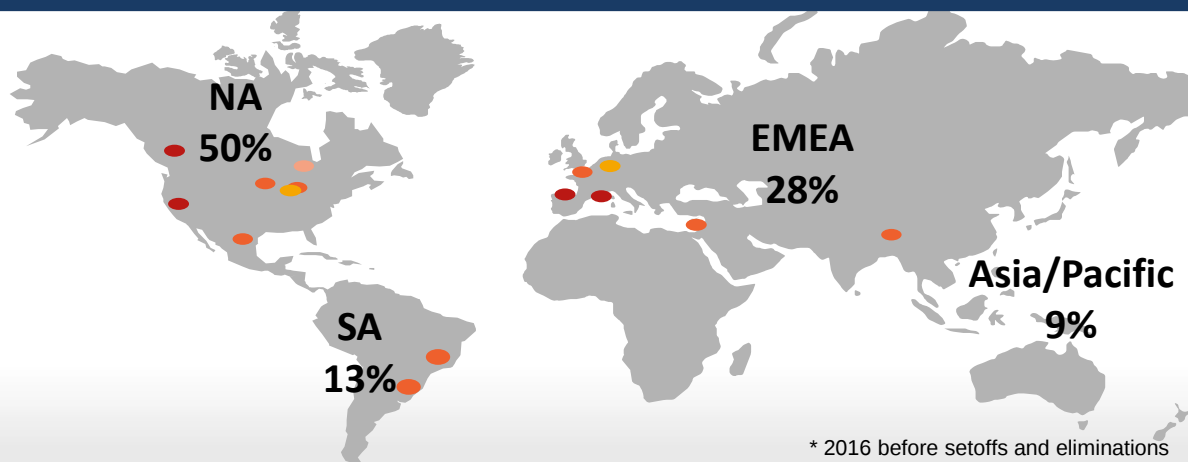
OPERATING INCOME*

EMPLOYEES WORLDWIDE



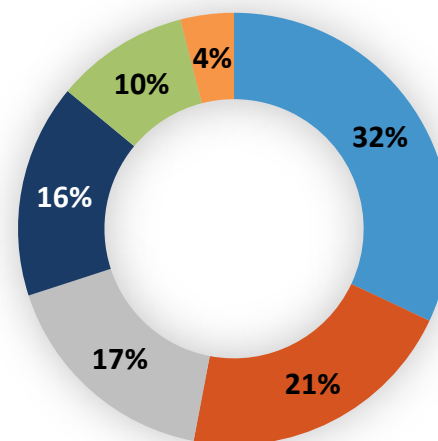
~1,400

ADVANCED ADDITIVES SALES DISTRIBUTION



BUSINESS LINES SALES DISTRIBUTIONS 2016

- Acid
- Ind. Specialities
- Specialty Minerals
- Fire Safety
- P2S5
- P4



* Before setoffs and eliminations
 ** Before G&A expenses
 All numbers are rounded

Advanced Additives – A Stable Portfolio With Broad Applications



Market Trends

Strategy:
Leverage on market trends

- Increasing infrastructure spend
- Less potable Water
- Global weather pattern
- Increased Vehicle demand

Growth Opportunities

- Expand in Asia Pacific & LATAM
- Focused innovation
- Optimize acquisitions & global manufacturing footprint
- Ongoing P205 chain expansion

EUROPE

(ICL - \$420-440M)



- ICL
- Prayon
- Budenheim
- FOSFA
- Other

NORTH AMERICA

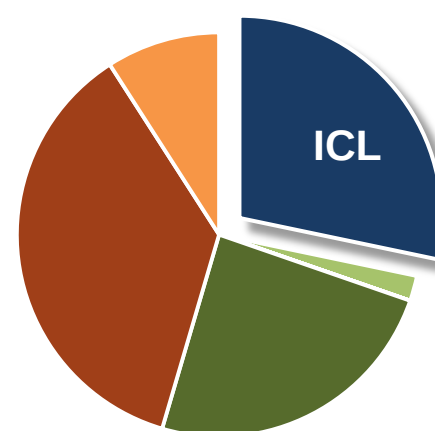
(ICL - \$400-420M)



- ICL
- Prayon
- Budenheim
- PotashCorp
- Innophos
- Other

LATIN AMERICA

(ICL - \$150-170M)



- ICL
- Prayon
- Innophos
- Chinese
- Budenheim
- Other

\$660M

ANNUAL SALES*

\$84M

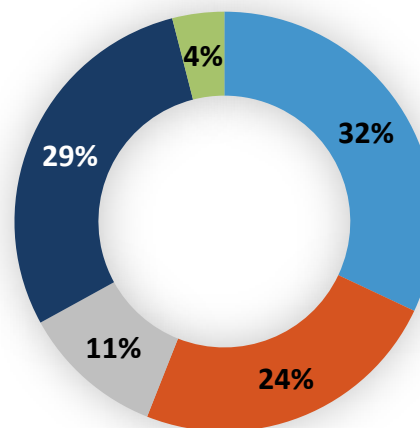
OPERATING INCOME*

EMPLOYEES
WORLDWIDE

~900

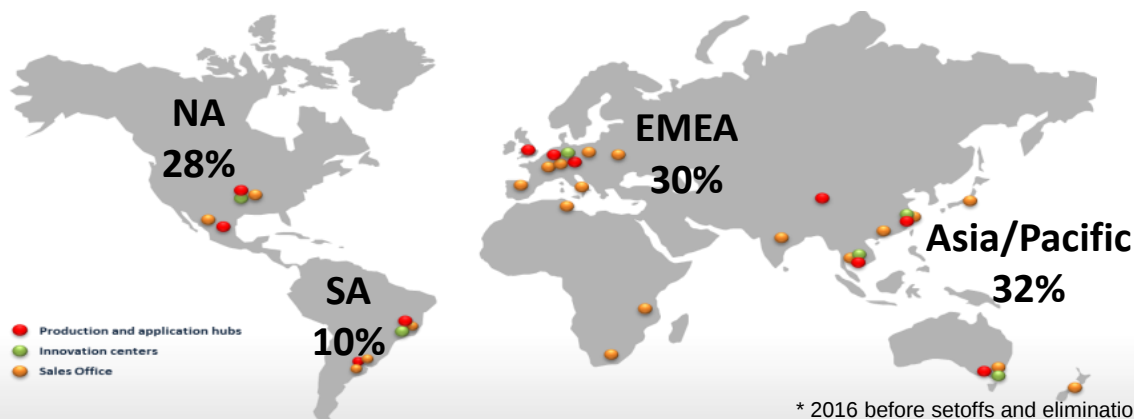


2016 ANNUAL SALES BREAKDOWN

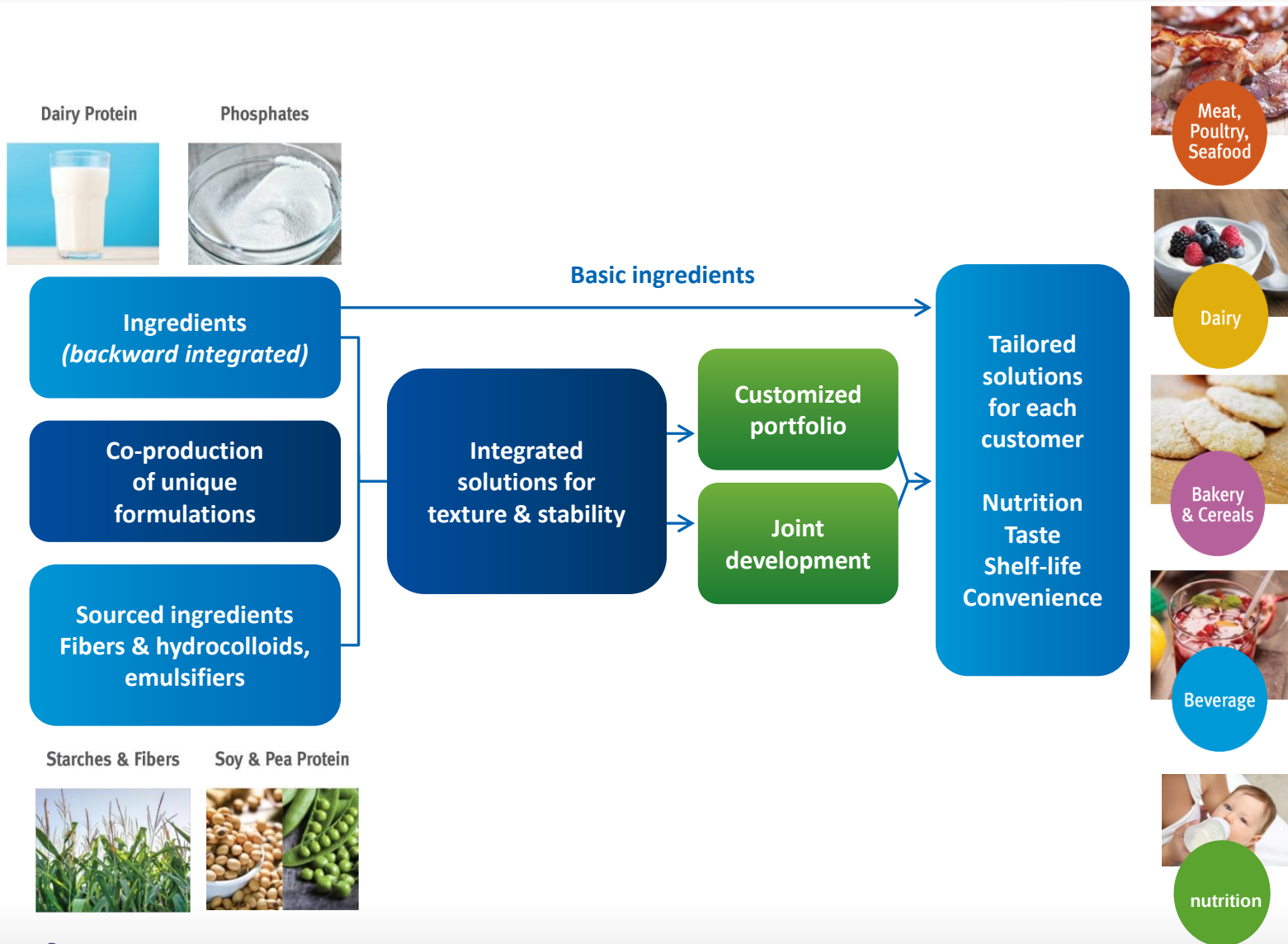


■ Single Phosphates
 ■ Phosphate Blends
 ■ Multiblends
 ■ Proteins
 ■ Spices

FOOD GLOBAL PRESENCE



* Before setoffs and eliminations
 ** Before G&A expenses
 All numbers are rounded



Market Trends

Follow key industry trends

- Growing middle class in emerging markets
- Increase Processed food consumption
- Longer shelf- life
- “On the go”
- “Cleaner label”
- Health and Nutrition (gluten free, reduced salt)

Growth Opportunities

- High-growth new applications in Meat and Dairy
- Expand portfolio through tailored solutions
- Local presence in growing emerging markets



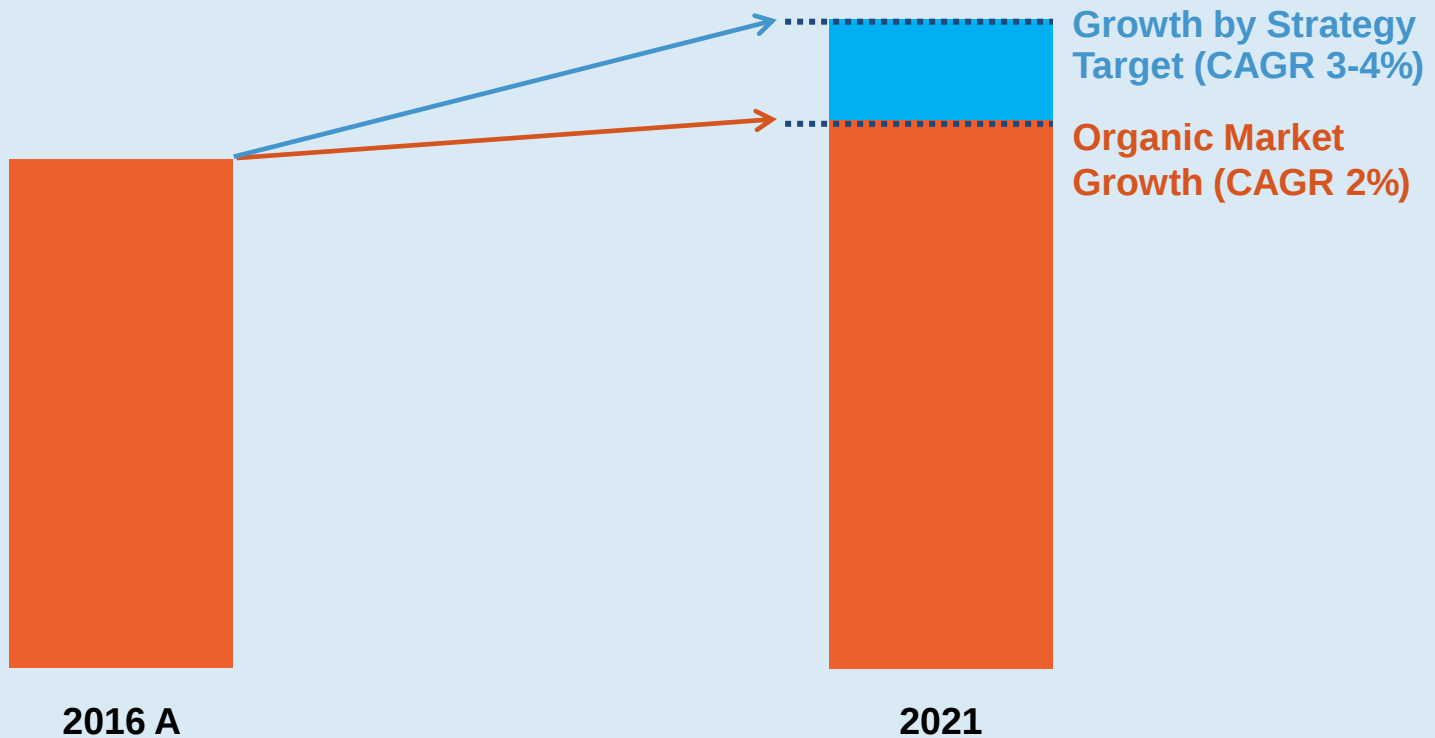
**Meat, Poultry
and Seafood –
\$180-200M**

**Dairy and Protein-
\$250-280M**

**Bakery and Other
\$150-180M**



Specialty Solutions Revenue Summary 2016A – 2021P

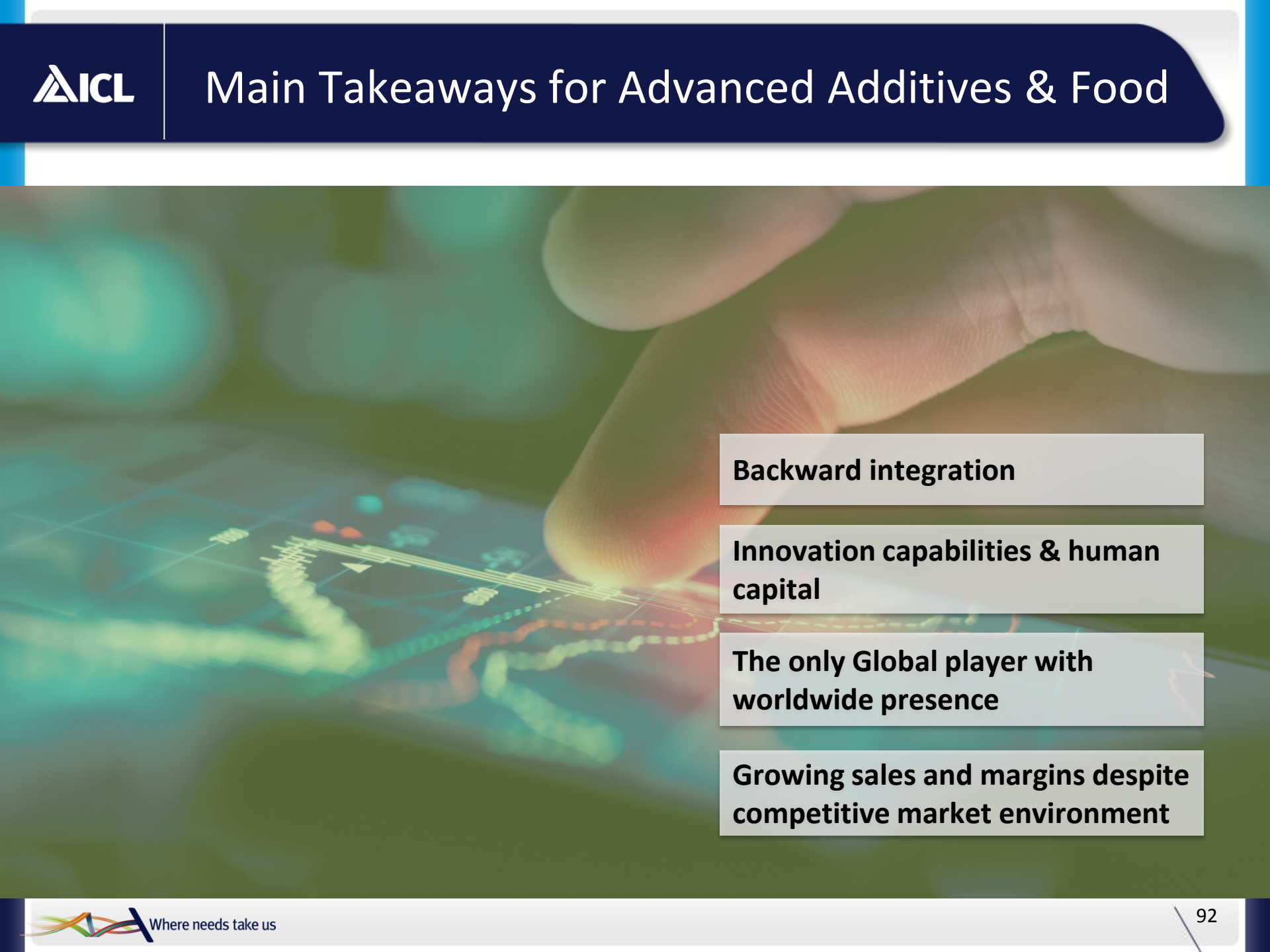


2016 A

2021

Growth by Strategy
Target (CAGR 3-4%)

Organic Market
Growth (CAGR 2%)

The background of the slide features a close-up of a person's hand with the index finger pointing at a digital screen. The screen displays various data visualizations, including a line graph with multiple colored lines (green, yellow, red) and a bar chart. The overall image has a soft, blurred effect with a greenish-yellow tint.

Backward integration

Innovation capabilities & human capital

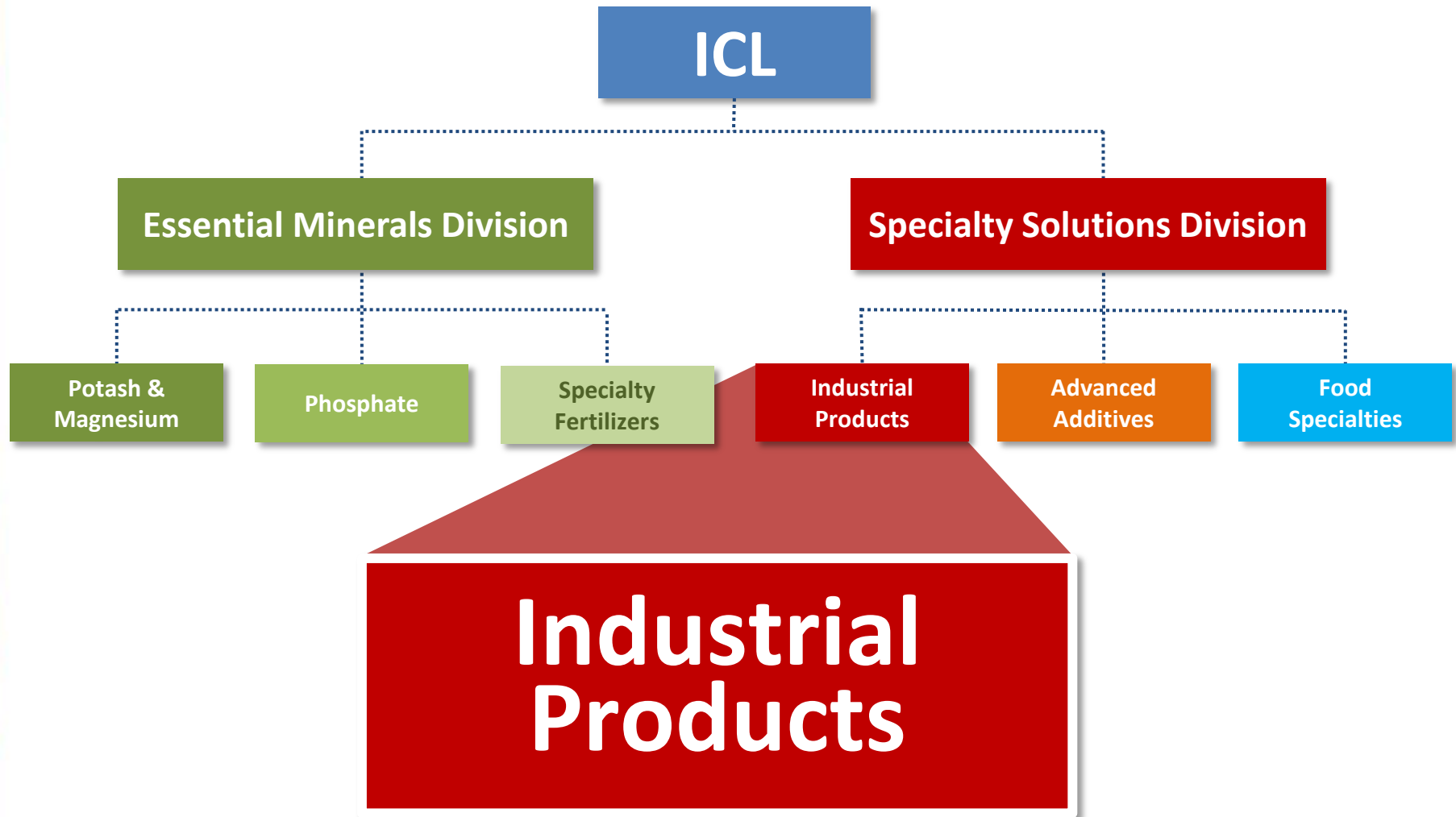
The only Global player with worldwide presence

Growing sales and margins despite competitive market environment



Industrial Products

Anat Tal
ICL Industrial Products Manager



ICL-IP in a snapshot

ICL-IP Strategy

Future opportunities

Key takeaways



\$953* million sales in 2016



11 Manufacturing sites WW



1,705 Employees



3 R&D centers



33%

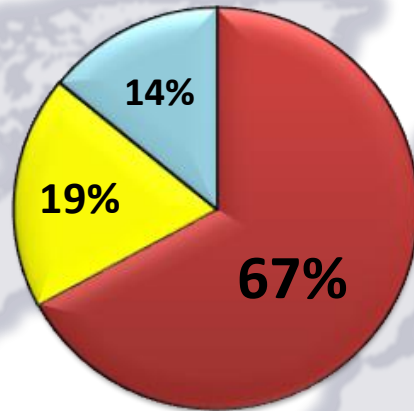


39%

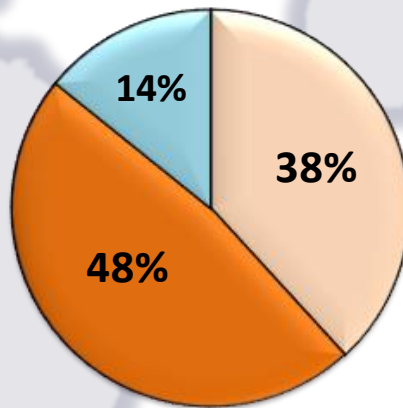


25%

% of Q1 2017 Sales



- Bromine
- Phosphorus
- Specialty Minerals



- Flame Retardants
- Industrial Solutions
- Specialty Minerals

% of Q1 2017 Sales

Europe

IP Europe

IP Bitterfeld
IP Terneuzen
Scora

Far East

ICL Hong Kong
ICL Shanghai
ICL Korea
ICL Japan

SBCL
LYG
Zhapu

IP America

Gallipolis
Ferry

Tarrytown

USA

ICL Israel

Dead Sea Bromine
Dead Sea Salts
Periclase
Neot- Hovav

Beer-Sheva
IMI

Israel

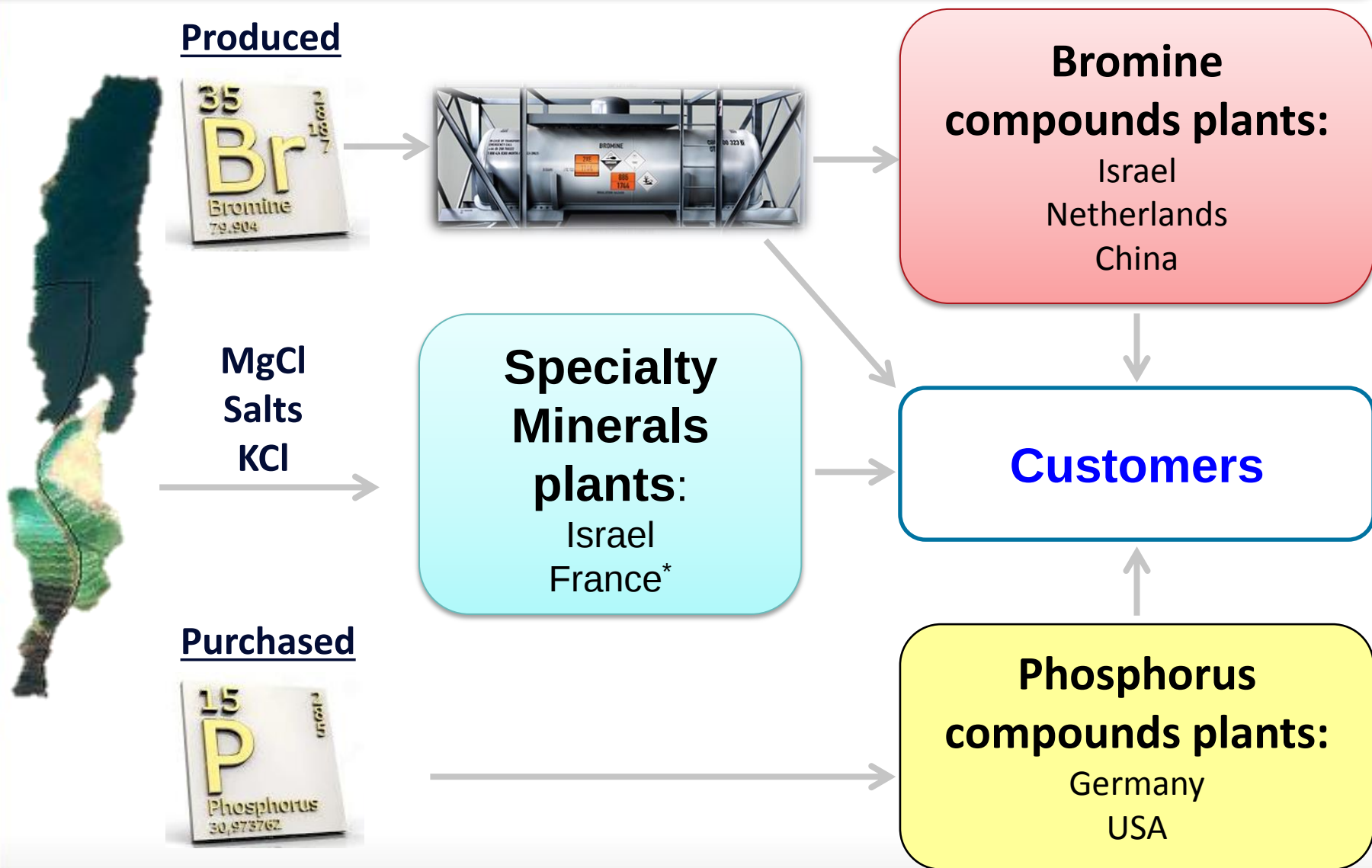
ICL India

India

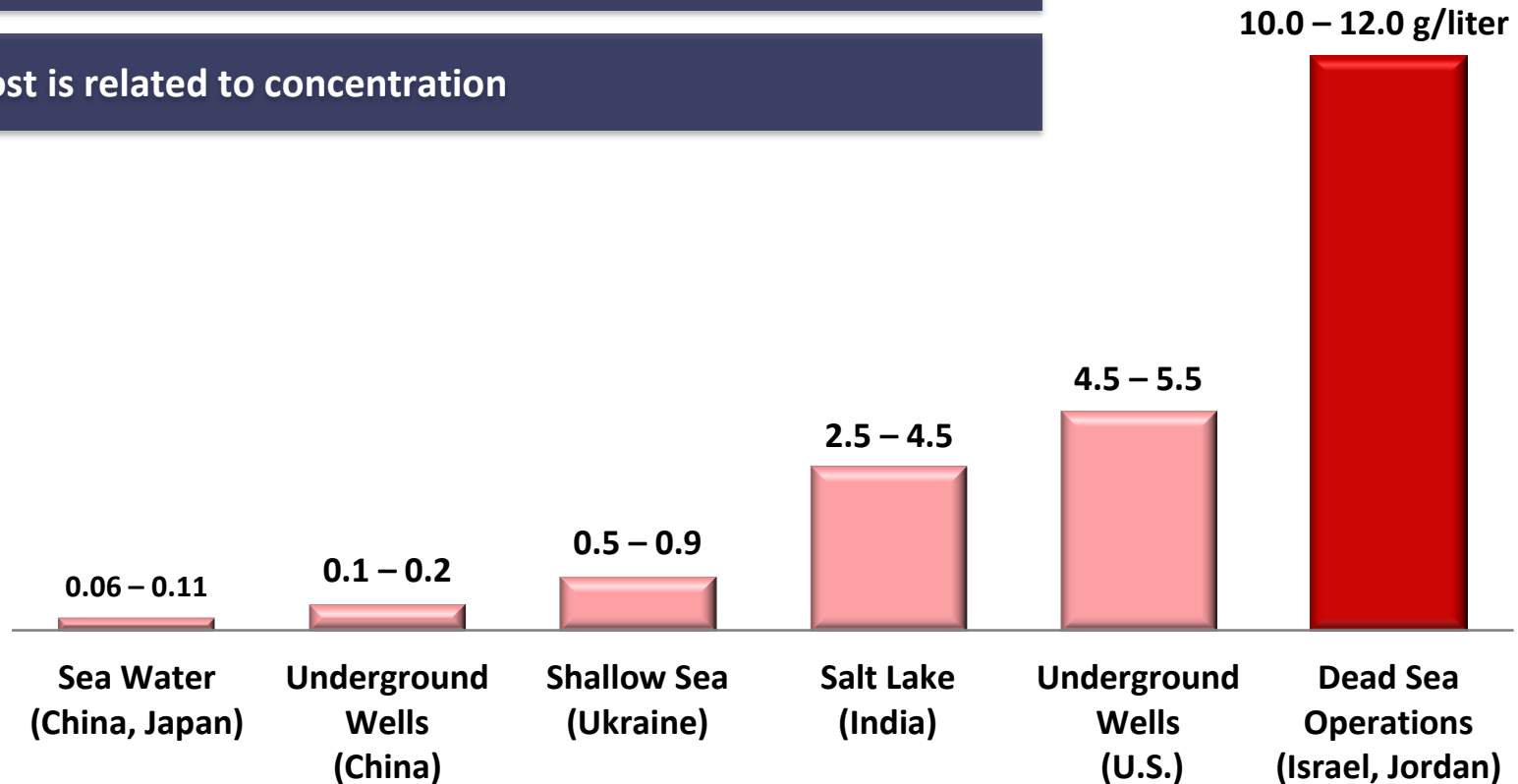
Sales
office

Plant

R&D



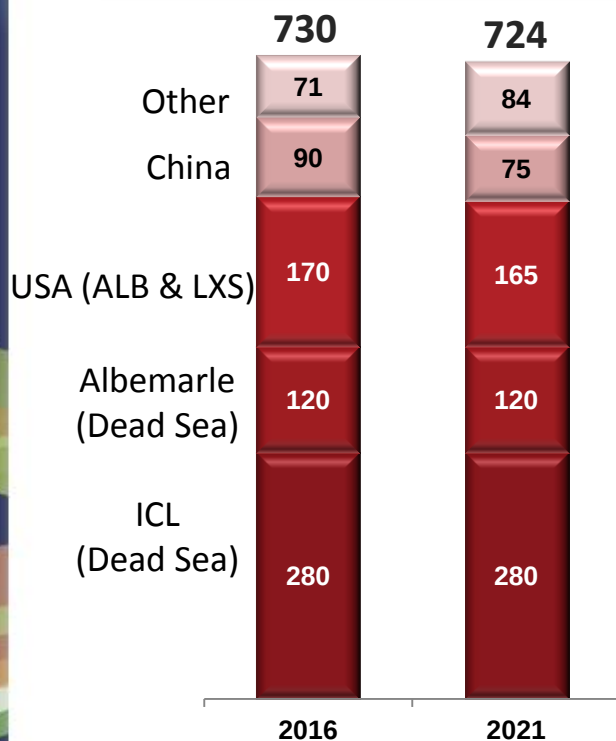
- The Dead Sea provides the highest concentration of Bromine
- Abundant supply
- Cost is related to concentration



Source: ICL estimates, MarketsandMarkets

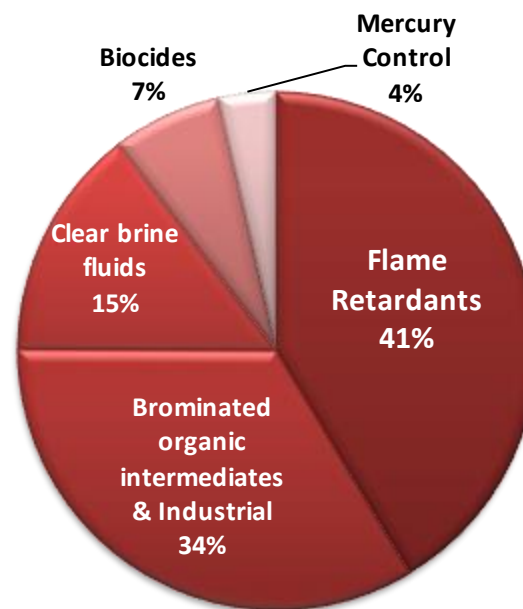
ICL holds the largest capacity (KMT)

Global Bromine Capacity, by producer



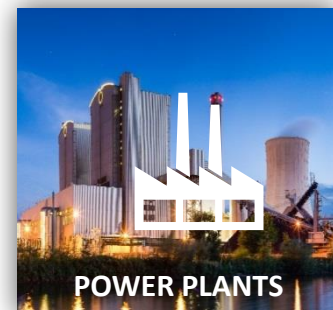
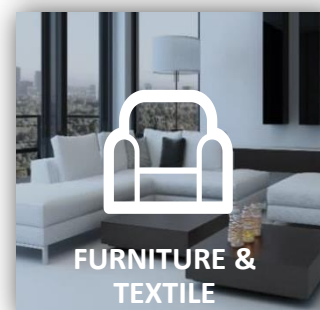
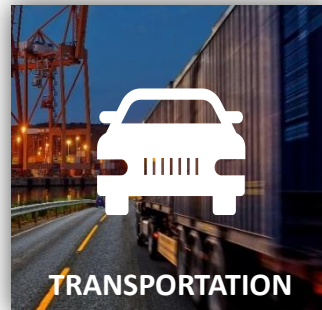
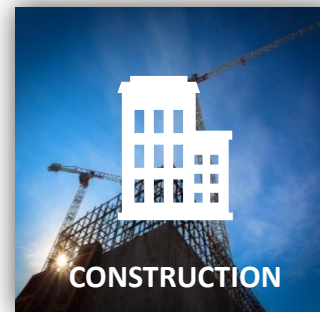
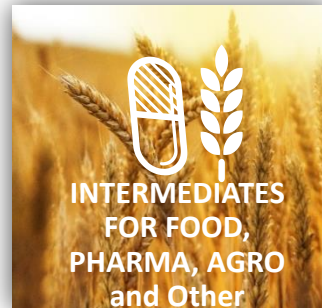
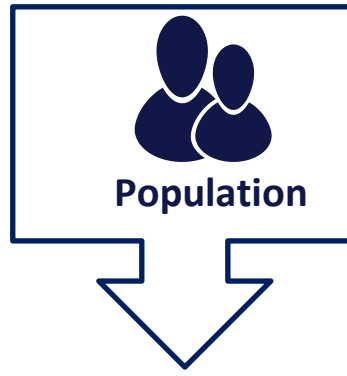
Bromine demand by industry - 2016

Market utilization rates: 70-80%



Source: ICL estimates, MarketsandMarkets

Global Trends and major End Markets



in Flame Retardants

in Bromine capacity

in Bromine compounds plant

in Bromine Iso-tank fleet

in Brominated biocides

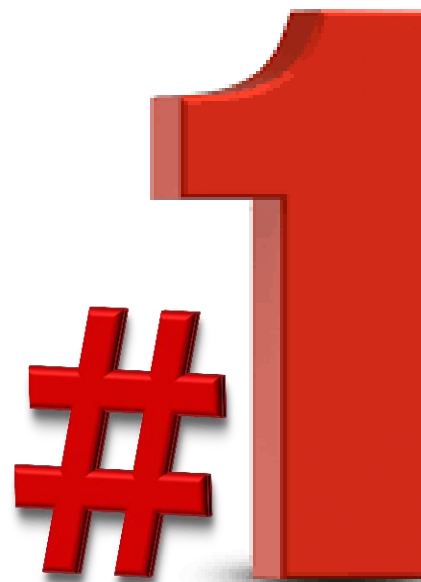
in Phosphorus FRs

in Clear Brine Fluids

in Self-extinguishing Hydraulic fluids

in Solid MgCl

in Magnesia for Nutraceutical market



ICL-IP in a snapshot

ICL-IP Strategy

Future opportunities

Key takeaways

Grow the Core business:

- Organic growth
- Value strategy
- Portfolio management
- Expansions



Cost reduction:

- Operational excellence
- Reduction of total costs



Advocacy:

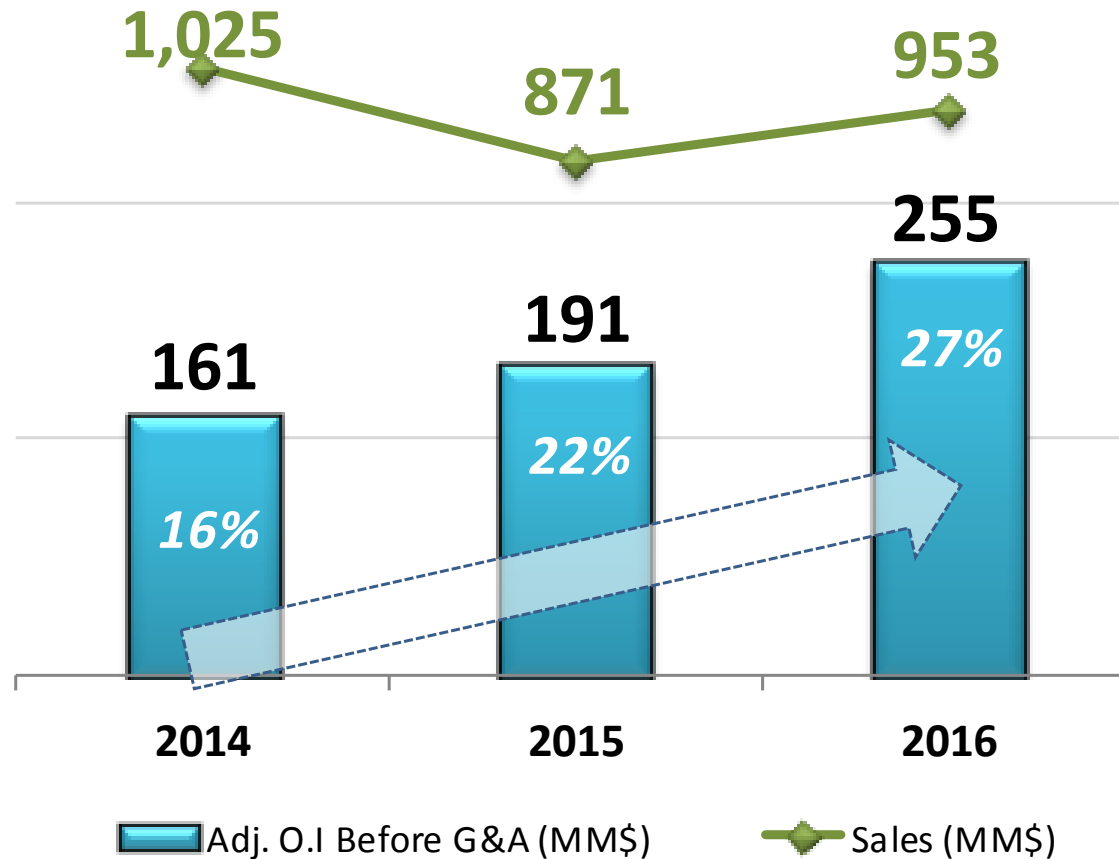
- FR Standards
- SAFR™
- Merquel® in China/EU
- Chemistry ban defense



Grow the Portfolio:

- New solutions focused on un-met needs.
- Outside technical and business collaborations





- *Excluding Specialty Minerals*
- *Source: ICL 20-F report 2016*

ICL-IP in a snapshot

ICL-IP Strategy

Future opportunities

Key takeaways

Trends

ICL's Solutions

Clean Air
Mercury Emissions Control

MERQUEL®

Regulation			
New target	1-7	Yet to follow	1.3
Existing	1-30	30	

Comparison of Hg Emission limits ($\mu\text{gr}/\text{m}^3$)



Trends

Renewable energy
Energy storage



ICL's Solutions

Electrolytes for Bromine
Flow battery



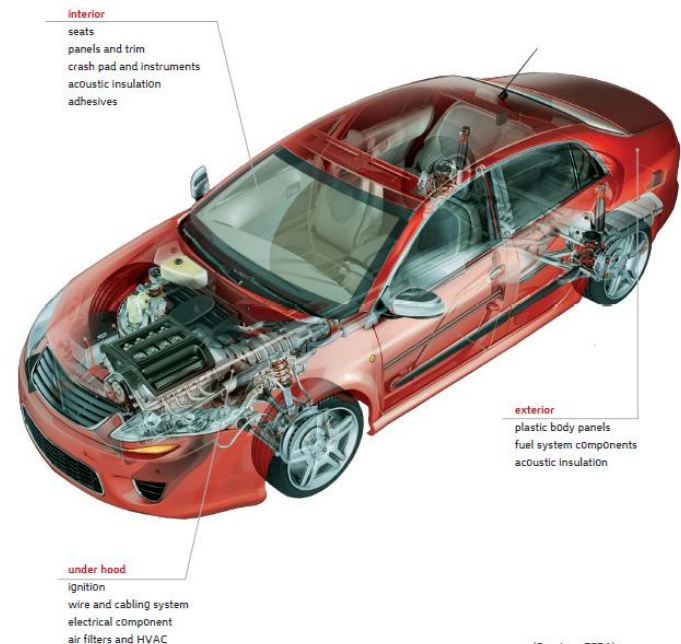
Trends

Electric car/ Autonomous car



ICL's Solutions

New generation polymeric FRs



(Courtesy EFRA)

Trends

Home automation



ICL's Solutions

New generation
polymeric FRs



Trends

Water shortage and treatment



ICL's Solutions

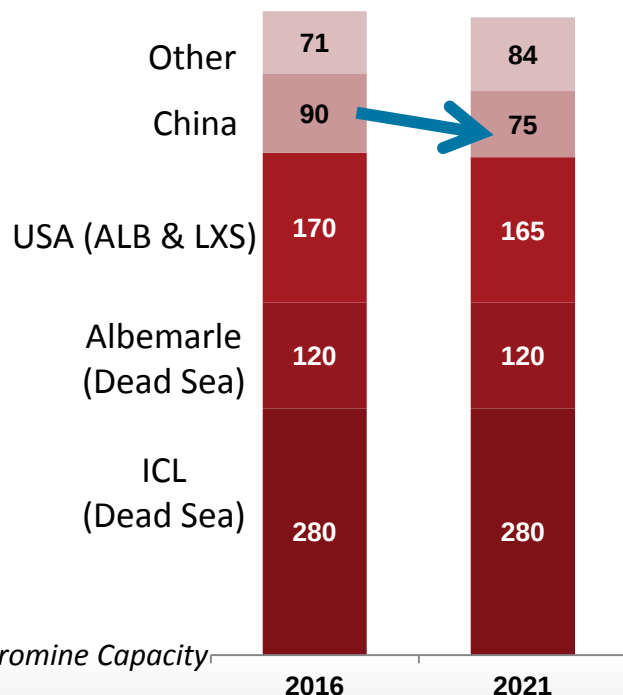
New Biocides



Trends

ICL's Solutions

Depletion of Bromine in China



Secured capacity of:

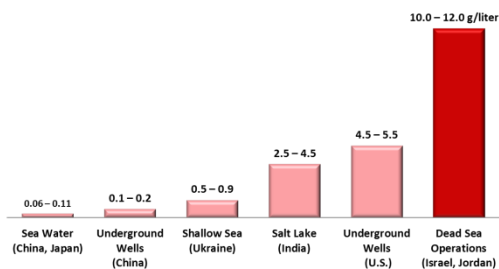
-  Bromine
-  Bromine Compounds
-  Isotanks
-  Other services

ICL-IP in a snapshot

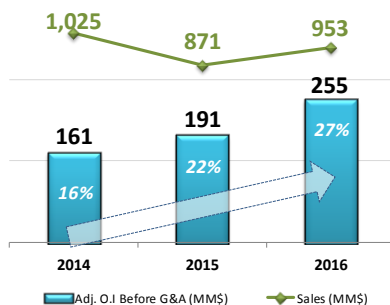
ICL-IP Strategy

Future opportunities

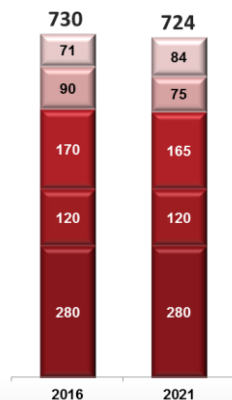
Key takeaways



A leader in the Bromine industry

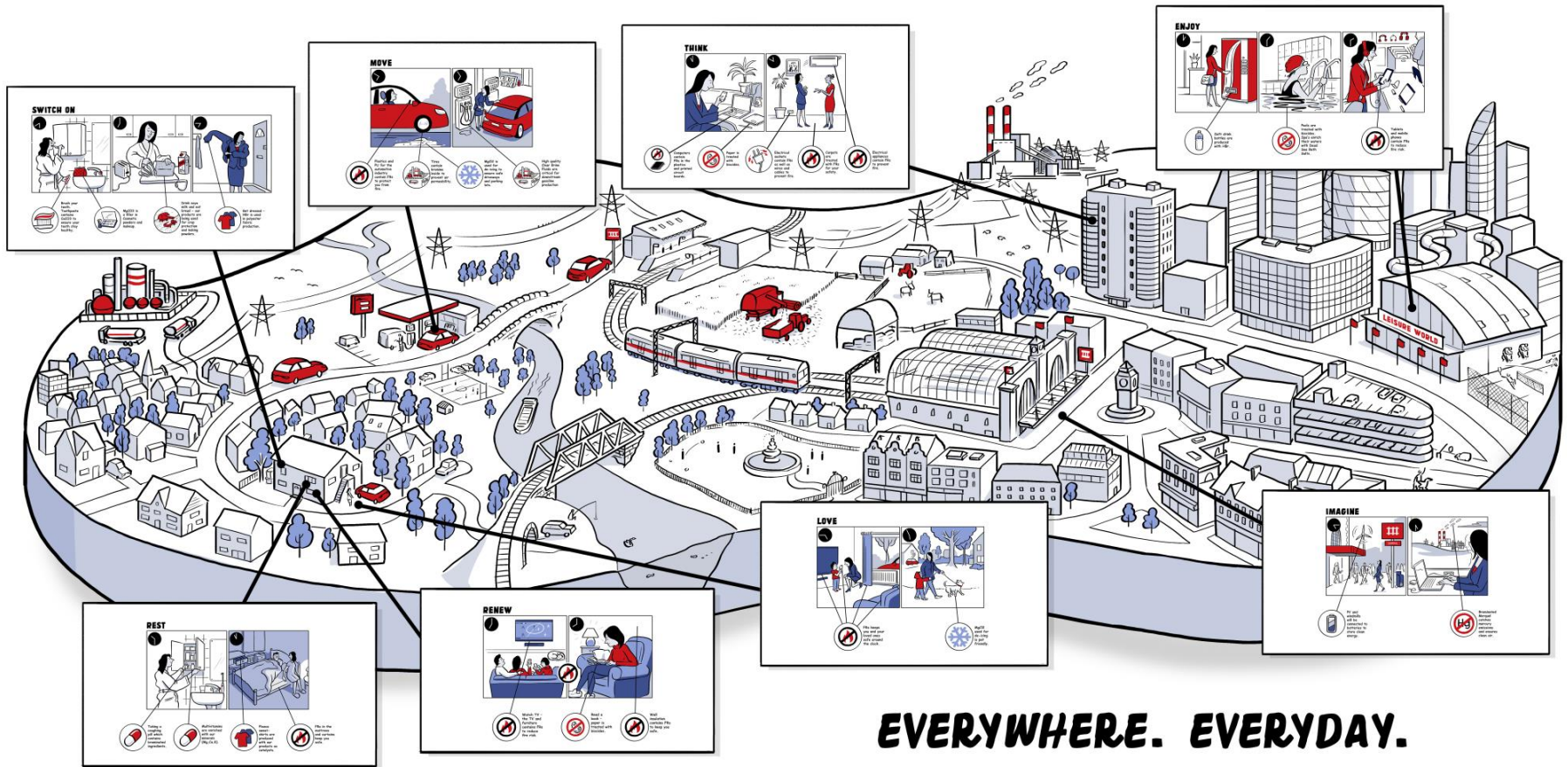


Clear, proven, value based strategy (16 VS 14 O.I increased by 58%)



Well positioned for future opportunities

LIVE - Our products are all around you.



EVERYWHERE. EVERYDAY.

The background features several thick, curved lines in various colors including red, green, purple, orange, teal, and brown, which sweep across the frame. A solid dark blue horizontal band runs across the middle of the image. The text "Thank You" is centered within this band in a white, italicized serif font. The background also includes areas with fine, light gray diagonal hatching.

Thank You